

Agenda

Cabinet

Date: Monday 5 March 2018

Time: 10.30 am

Venue: Mezzanine Rooms 1 & 2, County Hall,
Aylesbury

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1 Apologies for Absence	
2 Declarations of Interest	
3 Minutes The minutes of the meeting of the Cabinet held on 12 February to be confirmed as a correct record and signed by the Leader.	5 - 14
4 Hot Topics	
5 Question Time This provides an opportunity for Members to ask questions to Cabinet Members	
6 Forward Plan for Cabinet and Cabinet Members For Cabinet to consider the Forward Plan	15 - 30

7	Cabinet Member Decisions To note progress with Cabinet Member Decisions	31 - 32
8	Select Committee Work Programme & Inquiry Work Programme For Cabinet to consider the Select Committee Work Programme	33 - 44
9	Q3 Council Performance Report To be considered by Cabinet.	45 - 112
10	Proposed Restoration of Former Landfill Site - Thorney Park, Iver To be considered by Cabinet.	113 - 124
11	Exclusion of the Press and Public To resolve to exclude the press and public as the following item is exempt by virtue of Paragraph 3 of Part 1 of Schedule 12a of the Local Government Act 1972 because it contains information relating to the financial or business affairs of any particular person (including the authority holding that information)	
12	Confidential Discussion Proposed Restoration of Former Landfill Site - Thorney Park, Iver To be considered by Cabinet.	125 - 168
13	Date of the Next Meeting 26 March 2018	

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For further information please contact: Nichola Beagle on 01296 382343

Members:

Martin Tett (Leader)

Mike Appleyard	Cabinet Member for Education & Skills
Noel Brown	Cabinet Member for Community Engagement & Public Health
Bill Chapple OBE	Cabinet Member for Planning & Environment
John Chilver	Cabinet Member for Resources
Lin Hazell	Cabinet Member for Health & Wellbeing
Mark Shaw	Deputy Leader & Cabinet Member for Transportation
Warren Whyte	Cabinet Member for Children's Services

Minutes

Cabinet

Date: 12 February 2018

Venue: Mezzanine Rooms 1 & 2, County Hall, Aylesbury

Time: 10.40 am to 12.30 pm

MEMBERS PRESENT

Mr M Tett (in the Chair).

Mr M Appleyard, Mr N Brown, Mr J Chilver, Mr P Irwin, Mrs J Teesdale and Mr C Harriss

OTHER MEMBERS IN ATTENDANCE

Mr D Watson and Mrs P Birchley

OFFICERS IN ATTENDANCE

Ms N Beagle, Mr R Ambrose, Mr N Gibson and Ms L Forsythe

1 APOLOGIES FOR ABSENCE

Apologies were received from;

Mr B Chapple- Mr C Harriss, Deputy Cabinet Member, attended as substitute

Mr W Whyte - Ms J Teesdale, Deputy Cabinet Member, attended as substitute

Lin Hazel - no substitute present

Mr M Shaw - Mr P Irwin, Deputy Cabinet Member, attended as substitute

Ms S Ashmead - Ms L Forsythe, Deputy Monitoring Officer and Corporate Governance
Lawyer, attended as substitute

Ms R Shimmin - Mr N Gibson, Executive Director TEE, attended as substitute

2 DECLARATIONS OF INTEREST

None.



3 MINUTES

The minutes of the meeting held on 8 January 2018 were agreed to be a correct record and signed by the Chairman.

4 HOT TOPICS

Cabinet' attention was brought to the following;

- The Transportation portfolios were aware that roads around the County were not in the best condition currently. It was advised weather conditions were hindering the pothole repairs. Cabinet were asked to note that this would continue to be a priority over the next few months. All were reminded to continue to report potholes on the website.
- The County Council continued to be engaged with the Department for Transport and Highways England in delivering improved transport routes between Oxford and Cambridge as well as consulting with local residents to continue to provide services.

5 QUESTION TIME

None.

6 FORWARD PLAN FOR CABINET AND CABINET MEMBERS

The report was noted by Cabinet.

7 CABINET MEMBER DECISIONS

The report was noted by Cabinet.

8 SELECT COMMITTEE WORK PROGRAMME & INQUIRY WORK PROGRAMME

Cabinet highlighted that content for future Finance, Performance and Resources (FPR) Select Committee meetings had not been outlined in the work programme. It was confirmed by Mr D Watson, Chairman for the FPR Committee, that the recommendations outlined in the budget scrutiny report would inform the content for future select committee meetings. Details would be finalised at the FPR Select Committee meeting in March 2018 and the work programme would be updated.

The report was noted by Cabinet.

9 BUDGET SCRUTINY REPORT

Mr D Watson, Chairman of the Finance, Performance and Resources (FPR) Select Committee attended the meeting to present the report. During discussion points were highlighted as follows:

- 12 recommendations had been devised following the budget scrutiny exercise, as outlined in the report.
- Recommendation 10, E-book Pilot Study; Cabinet noted that E-books were already provided within the library service and therefore were unclear why a pilot study was required. This would be explored in more detail outside of the meeting.

ACTION: Mr Watson

- Recommendation 10, Home to School Transport provision; Cabinet were concerned about phasing out all non-statutory transportation provision and noted it was important that parents were consulted before any service was removed. It was agreed that any change in service would be implemented in phases.
- Recommendation 12, Weed spraying of footways; Cabinet agreed that this continued to be a problem across the County, it was noted that the difficulty in removing such weeds was due to the chemicals required being used in the public domain, as legally organisations were only able to use certain resources to dispose of the weeds. It was suggested that further investigation would be required to determine other options to remove, potentially linking up with District Councils when sweeping pathways and gullies.
- Recommendation 11, Gully Survey; Cabinet noted that although gully clearing was part of the flooding issue, there was often a knock on effect from water pooling elsewhere, in ditches and land drainage which would need to be taken into account.
- It was highlighted that funds had been allocated in the budget (£300k previously plus a further £125k to deal with such issues as gully cleaning/ jet patching of roads) which would help to address the issue. Gully cleaning information was also available via the Transport for Bucks Members Portal.
- Recommendation 3, Liaison between County Council and District Council when budgets overlap; It was noted the recommendation asked for a more coordinated approach to financial planning at County Council and District Council levels when relating to the same revenue stream. Cabinet agreed with the recommendation to liaise with District Councils
- Recommendation 4, Mandatory Exit interviews; the background to this item was that throughout the budget scrutiny exercise there were a number of interim heads of service. The Committee had agreed that there should be organisational stability and therefore feedback provided by leavers would be essential to highlight recurring issues to improve retention.
- Recommendation 5, ICT and Digital systems; It was noted that a new Technology Strategy was being developed and that the service were currently recruiting to a new Head of Digital and Director of Digital post.
- Cabinet asked that the report be amended, p65, to state that “81% of the Resources **external** income came from schools”

RESOLVED: Cabinet responded to the recommendations as follows:

1 - AGREED IN PART

2 - AGREED IN PART

3 - AGREED

4 - AGREED

5 - AGREED

6 - AGREED

7 - AGREED IN PART

8 - AGREED IN PART

9 - AGREED IN PART

10 - AGREED

11 - AGREED

12 - AGREED

10 FINAL BUDGET

Mr J Chilver, Cabinet Member for Resources and Mr R Ambrose, Director of Finance and Assets presented the report. During discussion key points were highlighted as follows:

Revenue Budget

- Draft budget was initially agreed 18 December 2017.
- Provisional Local Government settlement was released 19 December 2017; which highlighted a rise in Council Tax referendum limit from 2% to 3%.
- Budget scrutiny review took place 09 - 12 January 2018; this led to recommendations and extra funding agreed as outlined in the reports pack.
- The report outlined the deteriorating funding position around Children's and Adults Social Care which resulted in release of corporate contingencies.
- Appendices 1-3 and 5 of the report incorporate all of the above points into consideration in the final proposals being recommended to Council for both the Revenue and Capital budgets.
- The Final Local Government finance settlement was released 6 February 2018; this included an additional sum £1.045m to be used for Adult Social Care services in 2018/19 only.
- Appendix 6 highlighted a schedule of fees and charges, which Cabinet would be asked to agree within the recommendation.

- Cabinet noted that whilst the County Council were reluctant to increase the Council Tax, unfortunately this was required to address the enormous pressures within Childrens and Adults Social Care Services. 3% of the rise in Council Tax would be used strictly to address the Adult Social Care pressures and the remaining 2.99% increase would relate to the general increase in line with inflation. Therefore, for 2018/19 the County Council were reluctantly proposing an increase in Total Council Tax of 5.99%.
- It was proposed by Mr N Brown, Cabinet Member for Community Engagement and Public Health and supported by Mr M Tett that the proposal to implement further reduction in library hours be reversed and that a budget of £105k in 18/19 with full year effect of £140k to be restored, as libraries were an integral service which provided a valued interface with residents. Following discussion it was agreed funds were available in the budget and could be allocated as outlined above.
- Details on business rates retention were outlined in the report, splits in two-tier areas were yet to be agreed therefore the figures in the budget remained an estimate.
- It was advised that during pilots other Councils had experienced 50/50 splits, 60/40 splits and 70/30 splits in favour of the County Council.

Capital Budget

- An unexpected pressure of £3.4m had risen relating to the Stoke Hammond bypass.
- The budget for the Aylesbury library project had risen due to unforeseen electrical works which were required.
- Resources budget; £14.5m over 4 years had been allocated for ICT to ensure fit for purpose ICT system and to provide a robust and secure system, able to embrace new technologies.
- Within the education and skills portfolio large amounts of money had been spent, from central Government grants, contributions from developers as well as the County Council. The restriction of funding from the County Council would result in it proving difficult to provide enough school places for children. Details were outlined on page109 of the report.
- There had been an increase to the roads capital budget from £10m to £15m, although it was highlighted that it would cost £11m per year to maintain the roads as they are, allowing £4m to make improvements.

RESOLVED: Cabinet AGREED the below recommendations and SUPPORTED the recommendation to County Council.

- 1. To restore the proposed savings relating to the planned reduction in Library opening hours (£105k in 2018/19 rising to £140k in 2019/20) and reduce the level of corporate contingencies to compensate for this**
- 2. To note the increase of total Council Tax to 5.99%, 2.99% general Council Tax and 3% to help to address Adult Social Care pressures**
- 3. Incorporation of the additional £1.045m adults grant (18/19 only) to fund the Adult Social Care Transformation Programme.**

11 Q3 2017/18 FINANCE MONITORING REPORT

Mr J Chilver, Cabinet Member for Resources and Mr R Ambrose, Director of Finance and Assets, presented the report. During discussion key points were highlighted as follows:

Revenue Budget

- There had been a slight forecast underspend of £338k, which masked the forecasts overspends in Health and Wellbeing £1.3m and Childrens Services £1.6m.
- A huge amount of work was undertaken within the Health & Wellbeing Portfolio whilst the overspend within Childrens services was due to an increase of looked after children and complex cases. Work was ongoing to manage these pressures.

Capital Budget

- As outlined on page 259 of the report overall slippage was forecast at just over £20m, with £2m relating to two cancelled programmes. This £2m would be carried forward into the next financial year.
- As outlined on page 274 of the report there was a forecast General Fund balance of £25m, which was a significant improvement on previous years.
- Cabinet suggested that the traffic light system highlighting pressures be revised as significant slippage is not highlights as a risk.

ACTION: Mr Ambrose

RESOLVED

Cabinet NOTED the current financial position.

12 DATE OF THE NEXT MEETING

19 February 2018.

**MARTIN TETT
LEADER OF THE COUNCIL**

Response to Select Committee Scrutiny Inquiry

Inquiry Title	Budget Scrutiny Inquiry 2018
Select Committee Owner	Mr David Watson, Chairman – Finance, Performance and Resources Select Committee
Date agreed by Select Committee	
Lead Cabinet Member	Mr Martin Tett, Leader
Lead Senior Officer (Director)	Mr Richard Ambrose, Director of Finance

Recommendation	Agreed Yes/No	BCC Cabinet / Partner Agency Response including proposed action	Responsible Cabinet Member (for BCC recs)	Senior Responsible Officer Owner	Action by date
<p>1. That all Business Units across the Council should switch to timely monthly management accounting on an accruals basis including meaningful variance analysis/reporting.</p> <p>§</p>	In part	The Cabinet agrees that we need to ensure a disciplined approach to budget forecasting. Monthly accounts are currently produced on a timely basis, including variance analysis. The Director of Finance is leading a review of financial management across the organisation and will consider our forecasting methodology and reporting arrangements as part of that review.	Leader	Director of Finance	July 2018
<p>2. That there should be improved level of visibility in individual budget lines across all portfolios for future Budget Scrutiny Inquiries. The financial data submitted should clearly identify the major costs of running the Council e.g. Home to School Transport, the EfW plant income and costs, on street parking revenue, Skills budget, number of Full Time Equivalent(FTEs) staff, costs of agency staff/interims, key drivers of demand in Social Care and associated unit costs. A high level Budget Book to enable more transparency for Members and the Public is proposed.</p>	In part	As part of the review of financial management identified above, we are reviewing reporting arrangements to ensure that financial information is clearly aligned to individual services which will help improve accessibility of the data. We will also carry out research into best practice in other councils, including in relation to the use of budget books, and consider opportunities for improving visibility of the major costs of running the council.	Leader	Director of Finance	July 2018

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<p>3. That where there are figures in the County Council budget which will also be reflected in a District Council's budget, there should be liaison between financial colleagues to ensure that the relevant figures agree e.g. recycling credits, S106 funding.</p>	<p>Yes</p>	<p>We fully agree that there should be liaison with partner agencies, including District Councils, where there are key dependencies. There is already good liaison on many of the areas identified by the Select Committee – however, we recognise that there may be occasions where relevant figures do not match as organisations have taken different views.</p>	<p>Leader</p>	<p>Director of Finance</p>	<p>November 2018</p>
<p>4. That mandatory face to face exit interviews should be undertaken for all staff on Range 10 or above, and where deemed appropriate, staff below that range and that the online exit interview process should be promoted more effectively to capture feedback from staff at other levels.</p>	<p>Yes</p>	<p>The opportunity for face to face exit interviews is already available for all staff. Further steps will be taken to promote this, as well as the online exit interview process, although clearly we cannot make it mandatory for leavers to participate in these interviews.</p>	<p>Cabinet Member for Resources</p>	<p>Director of HR</p>	<p>April 2018</p>
<p>5. That Cabinet ensures that there is clear and effective leadership and programme management in the area of ICT and Digital to ensure that the Council's systems are robust, fit for purpose and can share data, where appropriate. This should include a centralised approval system for ICT procurement to ensure value for money and an improved customer experience.</p>	<p>Yes</p>	<p>The Cabinet agrees that effective leadership and governance arrangements are critical for the delivery of our technology strategy. We agree that it would be useful to ensure a centralised approval system, although will need to take care to ensure that such governance arrangements are designed in a way to be agile and responsive to service requirements.</p>	<p>Cabinet Member for Resources</p>	<p>Director of Technology</p>	<p>April 2018</p>
<p>6. That a realistic figure is included in the final Children's Services budget for legal fees.</p>	<p>Yes</p>	<p>There is more work to do to fully understand our expenditure on legal fees in children's services. The Cabinet Member will consider realigning budgets within the overall portfolio budget envelope in order to make the appropriate provision for legal costs. The Cabinet has also proposed setting aside a contingency of £250k to manage the risks associated with this area of expenditure.</p>	<p>Cabinet Member for Children's Services</p>	<p>Executive Director of Children's Services</p>	<p>May 2018</p>

7. That the Fostering Service undertakes a benchmarking exercise on foster carers allowances and a best practice review of independent fostering agencies to better inform the Council's approach to recruiting additional in-house foster carers.	In part	As part of our Change for Children Programme, we have a specific focus on increasing our numbers of in-house foster carers. We know from previous research that, in making a choice, foster carers tends to focus on the wrap around support offered rather than the level of allowances. We will continue to review best practice from the public and private sectors and develop our approaches accordingly	Cabinet Member for Children's Services	Executive Director of Children's Services	Ongoing
8. That there should be a detailed independent review of the assumptions and cost drivers used to develop the Children's Services and Health and Wellbeing budgets, as well as a comprehensive review of processes and financial modelling to ensure more accurate forecasting of spend.	In part	Key drivers of expenditure in these areas are volume of demand and the cost of provision, both of which can be volatile. As a result, it is important to recognise that these budgets can be challenging to predict with accuracy. We have started a detailed review of the processes and methodologies underpinning our forecasting in these budget areas, in order to provide Members with greater confidence about the budget forecasts during the course of the year. The proposed budget also includes additional contingencies to reflect the high risks within Social Care.	Leader	Director of Finance	July 2018
9. That the provision of Home to School Transport, both mainstream and children with EHC Plans, by the Council meets national statutory guidelines only, that discretionary transport should be phased out and that parents/guardians are provided with reasonable notice for any policy changes.	In part	Whilst the Council does currently offer some home to school transport provision that goes beyond our statutory obligations, we are committed to achieving full cost recovery. We will also ensure clear consultation with parents and carers when considering any further changes in this area. Further work is needed to fully understand the financial model of the discretionary provision and to establish alternative options for parents and carers.	Cabinet Member for Education & Skills	Executive Director of Children's Services	September 2018
10. That as part of the Strategic Options Appraisal for redelivering Library Services, an e-book pilot study should be undertaken.	Yes	E-books are currently provided by our libraries; we will explore the further development of such options as part of the future direction of the library	Cabinet Member for Community Engagement & Public Health	Executive Director of Communities, Health & Adult	Ongoing

		service.		Social Care	
11. That, within existing resources, a comprehensive gully survey is undertaken throughout the County to identify accurately the number of gullies and locations and use this to inform the creation of an effective maintenance programme.	Yes	TfB have confirmed that they have accurate records of known gully locations but Cabinet understands the importance of a well maintained highway drainage system and so is allocating a further £125k to this service area in the proposed budget.	Deputy Leader & Cabinet Member for Transportation	Director of Growth, Strategy & Highways	September 2018
12. That sufficient budget is set aside to enable the introduction of a programme of weed management on footways across the County.	Yes	We recognise that we do not have the resources to undertake a full weed spraying programme. As an alternative, Cabinet is keen to explore options for pilot projects with District or Town/Parish Councils which could deliver other potential solutions. A sum of £125k has been set aside in the proposed budget to support such initiatives.	Deputy Leader & Cabinet Member for Transportation	Director of Growth, Strategy & Highways	May 2018

CABINET/CABINET MEMBER FORWARD PLAN

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Cabinet 5 March 2018				
Acquisition of Investment Properties	Potential acquisition of Investment Property - if required		Cabinet Member for Resources / Oster Milambo	First notified 14/9/17 Likely to contain confidential appendices
Proposed Restoration of Former Landfill Site - Thorney Park, Iver	The proposal recommends dispersion of inert spoil and restoring the sites to improve landscaping, visual impact with additional planting and ecosystems thereby re-providing significantly improved public amenity to the residents.	Iver	Cabinet Member for Resources / Oster Milambo	First notified 22/12/17 May contain confidential appendices
Q3 Council Performance Report	How the Council has performed in Quarter 3 (Oct, Nov, Dec)		Leader of the Council / Sarah Ashmead	First notified 14/6/17
Cabinet 26 March 2018				
Education and Skills Strategy	To endorse and agree the Education and Skills Strategy following a consultation with parents/carers, schools and the wider educational community and other key stakeholders.		Cabinet Member for Education and Skills / Maria Edmonds	First notified 14/9/17
Modern Slavery Inquiry	Follow-up from 19th February Cabinet meeting		Steven Lambert, County Councillor / Kama Wager	First notified 20/2/18
Parking Delivery Plan	This document sets out a revised delivery plan for managing and delivering the Buckinghamshire County Council's Vision for Parking.		Deputy Leader & Cabinet Member for Transportation / Dave Roberts	First notified 24/1/18
Cabinet 23 April 2018				

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Cabinet 21 May 2018				
Children's Services Update	6-monthly update		Cabinet Member for Children's Services / Tolis Vouyioukas	First notified 19/2/18
Cultural Strategy	To agree a partnership Cultural Strategy for Buckinghamshire		Cabinet Member for Community Engagement and Public Health / Gillian Quinton	First notified 23/6/17
Cabinet 18 June 2018				
Adult Services Update	An update on the national, regional and local developments in relation to Adult Social Care and support activity taking place to further improve Adult Social Care services in Buckinghamshire.		Cabinet Member for Health and Wellbeing / Gillian Quinton	First notified 28/12/17
CSC&L Select Committee - Permanent Exclusions Inquiry	For Cabinet to consider the report and recommendations of the Children's Social Care and Learning Select Committee inquiry into reducing permanent exclusions from school.	All Electoral Divisions	Dev Dhillon / Sarah Hawkswood	First notified 22/2/18
Q4 Council Performance Report	How the Council has performed in Quarter 4 (January, February, March).		Leader of the Council / Sarah Ashmead	First notified 14/6/17
Youth Justice Strategic Plan	Cabinet to agree the Youth Justice Strategic Plan		Cabinet Member for Children's Services / Oliver Foxell	First notified 19/2/18
Cabinet 9 July 2018				
Cabinet 10 September 2018				
Cabinet 22 October 2018				

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Cabinet 12 November 2018				
Children's Services Update	6-monthly update		Cabinet Member for Children's Services / Tolis Vouyioukas	First notified 19/2/18
Cabinet 10 December 2018				
Adult Services Update	An update on the national, regional and local developments in relation to Adult Social Care and support activity taking place to further improve Adult Social Care services in Buckinghamshire.		Cabinet Member for Health and Wellbeing / Gillian Quinton	First notified 28/12/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
February 2018 Cabinet Member Decisions				
<u>Cabinet Member for Children's Services</u>				
Short Breaks Strategy and Business Case for Re-Commissioning of Short Breaks	To agree the full Business Case (based on the Short Breaks Strategy 2018 - 2022) for the re-commissioning of short breaks for disabled children and young people, which will include the preferred procurement option leading to the contract award.		Cabinet Member for Children's Services / Rona Hopwood	First notified 6/7/17 May contain confidential appendices
<u>Cabinet Member for Children's Services and Cabinet Member for Education and Skills</u>				
The budget realignment of Children's Services portfolio budgets to align with current activity and delivery	The budget realignment of Children's Services portfolio budgets to align with current activity and delivery. In addition it will also cover the budget areas for each Cabinet Member following a number of changes in the year.		Cabinet Member for Children's Services, Cabinet Member for Education and Skills / Yukta Acharya	First notified 10/11/17
<u>Cabinet Member for Community Engagement and Public Health</u>				
Registration Service Fees for 2019-2020	Non-statutory fees to be charged for Registration Service activities up to 2020		Cabinet Member for Community Engagement and Public Health / Wendy Morgan-Brown	First notified 12/12/17
<u>Cabinet Member for Education and Skills</u>				
2019 Determined Admission Rules	Annually determined admissions policy for voluntary controlled and community schools plus the admissions scheme		Cabinet Member for Education and Skills / Debbie Munday	First notified 2/3/17
Great Kimble Church of England School	A proposal that the school expands from September 2018 from being an infant school to become a combined primary school admitting children from 4 to 11 years of age. The school currently admits children from 4 to 7 years of age.	Ridgeway East	Cabinet Member for Education and Skills / Andrew Tusting	First notified 22/2/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Cabinet Member for Health and Wellbeing</u>				
Funding for Hughenden Gardens Village	A cabinet member decision is required for BCC to underwrite the costs of the care team at Hughenden Gardens Village	Terriers & Amersham Hill; Downley	Cabinet Member for Health and Wellbeing / Christopher Reid	First notified 23/11/17 May contain confidential appendices
Re-commissioning of 6 Supported Living Services in Buckinghamshire	Re-commissioning of 6 Supported Living Services in Buckinghamshire		Cabinet Member for Health and Wellbeing / Christopher Reid, Lisa Truett	First notified 8/6/17
<u>Cabinet Member for Planning and Environment</u>				
Extension to Rights of Way Improvement Plan	Extension of current Rights of Way Improvement Plan(which runs out in 2018) to allow time for document to be refreshed and updated and consultation to be undertaken.		Cabinet Member for Planning and Environment / David Sutherland	First notified 12/6/17
Land Drainage Enforcement Policy	Approval of Land Drainage Enforcement Policy as part of BCC's role as Lead Local Flood Authority		Cabinet Member for Planning and Environment / David Sutherland	First notified 22/2/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Cabinet Member for Planning and Environment and Cabinet Member for Resources</u>				
Denham Quarry Northern Extension - Summerleaze Limited	BCC entered into an Option Agreement with Summerleaze Ltd on the 15th October 2010 relating to land immediately neighbouring the existing Denham Quarry site. The Option allowed for taking a lease of this additional land in order to serve as a lateral extension to the existing working arrangement. The trigger for the exercise of this Option was the grant of planning permission to facilitate mineral extraction within the subject area, which Summerleaze subsequently secured in June 2016. Whilst Bucks CC are legally bound to enter into the new Lease under the existing Option Agreement, an oversight at the time meant that no provision was made for the ancillary land necessary to maximise the extraction potential of this area. Planning permission has also been granted for extraction beneath the pylon located adjacent to the intersection of Oxford Road and Denham Road. It is unlikely that this mineral will in practice be extracted but could be subject to a sterilisation claim as per previous occasions at the quarry with SSE and Thames Water. As it is beneficial to both parties to include these additional areas in the lease, a revised demise plan has been prepared accordingly and a new Cabinet Member Decision will therefore be required in order for this to be documented.	Denham	Cabinet Member for Resources, Cabinet Member for Planning and Environment / Rebecca Carr	First notified 28/12/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Cabinet Member for Resources</u>				
People Strategy	This strategy incorporates the revised People Strategy and the wider Workforce Plan for Council employees and aims to capture all Business Units and the HQ Functions. The People Strategy will be supported by a number of key work streams most of which are already underway. An action plan has been developed to help review and report on the impact/delivery of the Strategy.		Cabinet Member for Resources / Gillian Quinton	First notified 18/8/16
Progress the freehold purchase of the Arches Suite, Aylesbury	To progress the purchase of the Arches Suite, Aylesbury to facilitate the development option of a new hotel facility incorporating the Arches Suite, County Court and Judges Lodgings	Aylesbury North	Cabinet Member for Resources / Joe Nethercoat	First notified 24/1/18
Transfer of Land at Spade Oak, Marlow	The transfer of land held by Buckinghamshire County Council as Trustee of the Thameside Preservation Trust to new Trustees. The land was purchased with monies raised by public subscription and is to be preserved for the benefit and recreation of the public.	Marlow	Cabinet Member for Resources / Linda Forsythe	First notified 6/4/17
<u>Deputy Leader and Cabinet Member for Transportation</u>				
Beaconsfield cycleway	Proposed shared cycleway. Upgraded of existing footway, between Grenfell Road and Ledborough Lane. 3 week Consultation to commence 03 March 2017.	Beaconsfield	Deputy Leader & Cabinet Member for Transportation / Adrian Lane	First notified 28/2/17
Buckingham-Winslow Cycleway Extension Scheme	The scheme will help extend the new cycleway along the A413 (the A413 Sustainable Travel - Buckingham to Winslow - Scheme) to the Buckingham town centre. It will connect the new cycleway from the Lace Hill roundabout in Buckingham to the town centre. This will provide a continuous cycle corridor into Buckingham town centre.	Buckingham East; Buckingham West	Deputy Leader & Cabinet Member for Transportation / Akintayo Akinyosade	First notified 22/12/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Chepping Wye Valley Waiting Restrictions	Chepping Wye Valley LAF Area Waiting Restrictions Key Decision Report	Hazlemere; Flackwell Heath, Little Marlow & Marlow South East; The Wooburns, Bourne End & Hedsor; Tylers Green & Loudwater	Deputy Leader & Cabinet Member for Transportation / Shaun Pope	First notified 19/6/17
Developer Funding Programme (TEE): Financial Year 2017/18	Update on 2016/17 programme and seeking approval for a proposed programme of 2017/18 schemes funded through developer contributions.		Deputy Leader & Cabinet Member for Transportation / John Rippon	First notified 10/2/17
High Wycombe Town Centre Masterplan - Phase 5 Consultation Decision	A Cabinet Member Decision for Phase 5 & 6 design following a formal consultation period in November 2017	Abbey	Deputy Leader & Cabinet Member for Transportation / Ben Fletcher, Ian McGowan	First notified 18/10/17
Reclassification Order, Bellingdon Road and Townsend Road, Chesham	A short section of Bellingdon Road and Townsend Road in Chesham are classified as B Roads. It seems that this is a historic issue which was not correctly dealt with at the time the A416 St Marys Way was constructed. This order resolves this historic issue	Chesham	Deputy Leader & Cabinet Member for Transportation / Keith Carpenter	First notified 2/8/17
School Crossing Patrol Policy	The adoption of a policy relating to the operation of the school crossing patrol service		Deputy Leader & Cabinet Member for Transportation / James Gleave	First notified 12/1/18

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Deputy Leader and Cabinet Member for Transportation and Cabinet Member for Education and Skills</u>				
Sustainable Modes of Travel Strategy (SMoTS) for Education	The Sustainable Modes of Travel Strategy (SMoTS) for Education is a supporting document to the Local Transport Plan 4 (LTP4). The strategy is designed to promote sustainable modes of transport to schools, colleges and other education centres. It explains what school transport is in place at the moment and what we want it to be in the future. This includes the transport needs of 16+ and Special Educational Needs and Disabled pupils. It sets out how we will work (and support others) to meet the objectives set out in this document and encourage sustainable education transport. The document is particularly aimed at schools, to help them inform their school travel plans. However, this document should be useful to any groups or individuals with an interest in school travel.		Deputy Leader & Cabinet Member for Transportation, Cabinet Member for Education and Skills / Ryan Bunce	First notified 10/8/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
March 2018 Cabinet Member Decisions				
<u>Cabinet Member for Community Engagement and Public Health</u>				
Review of Mobile Library services	To consider the findings of the public consultation on mobile library services and agree future service arrangements.	All Electoral Divisions	Cabinet Member for Community Engagement and Public Health / David Jones	First notified 7/12/17
Buckinghamshire Physical Activity Strategy	A multiagency physical activity strategy for Buckinghamshire to provide clear guidance to multiagency strategic leads, policy makers, commissioners and providers across different areas of responsibility to help drive the increase in physical activity levels of Buckinghamshire residents, with a particular focus on those who are currently inactive.		Cabinet Member for Community Engagement and Public Health / Jane O'Grady	First notified 21/2/18
<u>Cabinet Member for Planning and Environment</u>				
Buckinghamshire County Council Local Aggregate Assessment 2016	Cabinet Member sign off on the publication of the Buckinghamshire County Council Local Aggregate Assessment 2016.		Cabinet Member for Planning and Environment / Ismail Mohammed	First notified 8/2/18

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Cabinet Member for Education and Skills</u>				
Denham Village Infant School	The Local Authority and governing board are consulting the local community on a proposal that from September 2018 the school becomes a ½ form entry all-through primary school. If the proposal was implemented children would stay at the school until the end of Key Stage II until they transferred to a secondary school and there would no longer be the automatic option of children transferring at KSII to Denham Green E-Act Academy. The consultation will run from 20 October 2017 through to 8 December 2017. Parents, the local community, nearby schools and other interested parties are being made aware of the consultation. Depending on the outcome of the consultation and if the necessary funding and planning permission is gained the next step would be the publication of a statutory notice followed by a four week representation period for people to support, comment on or object to the proposal.	Denham	Cabinet Member for Education and Skills / Andrew Tusting	First notified 19/10/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Pebble Brook School, Aylesbury - consultation on proposal to close boarding provision	Following on from the public consultation held in the 2017 Autumn Term on a proposal to close the boarding provision at the school, the decision has been taken to move to the next stage of the statutory process by publishing a statutory notice. The notice was published in the Bucks Herald on 3 January 2018 and the four week representation period runs until 5pm on Wednesday 31 January 2018. During the period people can comment on, oppose or support the proposal to close the boarding provision at the school. If the final decision is that boarding closes then the closure would take place from the end of the 2018 Summer Term. The final decision on whether boarding provision at the school is closed will be taken by the Cabinet Member for Education and Skills in March 2018. The final decision will be widely publicised.	Aylesbury South West	Cabinet Member for Education and Skills / Andrew Tusting	First notified 19/9/17
Cabinet Member for Health and Wellbeing				
Community Meals	To explore future options for the service.		Cabinet Member for Health and Wellbeing / Anne Cooney	First notified 1/2/18 May contain confidential appendices
Commissioning and Procurement of Supported Employment Service	Commissioning and Procurement of Supported Employment Services for people with Disabilities and Mental Health Needs		Cabinet Member for Health and Wellbeing / Jane Bowie	First notified 22/1/18

Item	Description	Local Members	Member(s) / Contact Officer	Comments
<u>Cabinet Member for Resources</u>				
Temporary / Agency staffing contract	<p>BCC awarded a contract to Pertemps via Eastern Shire Purchasing Organisation's (ESPO) MSTAR framework in March 2012. A new contract with Pertemps was then awarded in March 2015.</p> <p>The BCC contract with Pertemps is due to expire on 31st March 2018, although it does allow an extension of a further 12 months to March 2019. This decision recommends the preferred temporary agency staffing procurement option.</p>		Cabinet Member for Resources / Sarah Murphy-Brookman	First notified 21/12/17
<u>Deputy Leader and Cabinet Member for Transportation</u>				
A412 Uxbridge Road / Black Park Road junction	Consultation to implement changes to the existing road layout to reduce collisions by a 'No Right Turn' ban from Black Park Road, a 'No U turns' ban for southbound traffic on the A412, a reduction in the existing speed limit for northbound vehicles on A412 from 60mph to 50mph with a reduction to one lane through the Black Park Road junction.	Iver; Stoke Poges & Wexham	Deputy Leader & Cabinet Member for Transportation / Trevor Bonsor	First notified 28/11/17
A413 Buckingham Road, Winslow - Zebra crossing	Proposal to install Zebra crossing, near Station Road, Winslow.	Winslow	Deputy Leader & Cabinet Member for Transportation / Paul Roberts	First notified 18/1/18
Addington Road, Buckingham - Traffic Reduction Scheme	Proposal to introduce a scheme consisting of a series of speed cushions and a No Entry / One Way movement Traffic Regulation Order to reduce volume / speed of traffic using Addington Road, Buckingham	Buckingham East	Deputy Leader & Cabinet Member for Transportation / Sian Thomas	First notified 17/11/17

Item	Description	Local Members	Member(s) / Contact Officer	Comments
Revocation of part of the improvement line AY-LR-01	This decision relates to an improvement line that has been held for the Aylesbury Link Road improvements that is now out of date. The Stocklake Link Road (Urban) has now been completed and as such the land no longer needs to be protected. The aim of this decision is to revoke this unnecessary section of the line.	Aylesbury East; Aston Clinton & Bierton	Deputy Leader & Cabinet Member for Transportation / Jessica Everett	First notified 21/2/18
April 2018 Cabinet Member Decisions				
<u>Cabinet Member for Health and Wellbeing</u>				
Care market pressures	Annual response to care market pressures from suppliers		Cabinet Member for Health and Wellbeing / Jane Bowie	First notified 13/4/17
Direct Payment Policy	Cabinet Member to agree the Direct Payment Policy		Cabinet Member for Health and Wellbeing / Marcia Smith	First notified 29/3/17
Short Breaks for Adults	Policy for the provision for respite care for adults in Buckinghamshire		Cabinet Member for Health and Wellbeing / Suzanne Westhead	First notified 18/1/18
Respite provision	Proposal for re-provision of residential respite for people with multiple and complex disabilities in Buckinghamshire		Cabinet Member for Health and Wellbeing / Jane Bowie	First notified 4/1/18
<u>Deputy Leader and Cabinet Member for Transportation</u>				
Street Works Licence Costing	Change to costing of private street works licences. Incorporation of new licences		Deputy Leader & Cabinet Member for Transportation / Nicholas Cox	First notified 6/12/17

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Item	Description	Local Members	Member(s) / Contact Officer	Comments
May 2018 Cabinet Member Decisions				
<u>Deputy Leader and Cabinet Member for Transportation</u>				
Appointments to Outside Bodies 2018/19	The Deputy Leader will be asked to approve the list of appointments to outside bodies for the year 2018/19		Deputy Leader & Cabinet Member for Transportation / Sara Turnbull	First notified 1/11/17
<u>Cabinet Member for Education and Skills</u>				
Consultation by John Hampden School, Wendover	The governing body of the school are consulting on a proposal that from January 2019 they lower their age of admission to 3 years of age.	Wendover, Halton & Stoke Mandeville	Cabinet Member for Education and Skills / Andrew Tusting	First notified 8/1/18
Dagnall Church of England School	A proposal that from 1 September 2018 Dagnall Church of England School increases its age range to admit children up to year 6 (11 years of age). If implemented the change would be phased in, starting with the admission of year 3 children from September 2018 and then to build up over a number of years.	Ivinghoe	Cabinet Member for Education and Skills / Andrew Tusting	First notified 28/2/17
Proposal by Burford School to open a nursery in September 2018	The governing body of the school is consulting widely on a proposal, that subject to planning permission, they open a nursery in the former caretaker's house from 1 September 2018. If agreed the school's age range would change from 4-11 to 3-11 years of age.	Marlow	Cabinet Member for Education and Skills / Andrew Tusting	First notified 5/12/17
June 2018 Cabinet Member Decisions				
<u>Deputy Leader and Cabinet Member for Transportation</u>				
Freight Strategy	To consider adopting the new Freight Strategy for Buckinghamshire.	All Electoral Divisions	Deputy Leader & Cabinet Member for Transportation / Antony Swift	First notified 8/2/18

Please note the following information since the report included in the previous Cabinet agenda:-

- One decision has been published but not yet taken
- One decision has been taken
- 20 decisions on the forward plan are pending for February

DECISIONS TAKEN

Cabinet Member for Children's Services and Cabinet Member for Resources

12 Feb 2018

CS03.18 - Troubled Families Funding Approval for 2017 Onwards (Decision taken)

The Cabinet Members:

AGREED that Families First budgets to be set in line with the full allocation of the grants for 2017-18 to support the activities identified in the grant allocation letters and in accordance with the spending plans agreed with the Cabinet Member for Children's Services.

AGREED that any unspent resources at the end of the financial year to either be put into an earmarked reserve or used to offset any overall overspend within the Portfolio.

DECISIONS TO BE TAKEN

Deputy Leader & Cabinet Member for Transportation

27 Feb 2018

T01.18 - School Crossing Patrol Policy (Decision to be taken)

Recommendation

| That the School Crossing Patrol Policy be adopted

For further information please contact: Nichola Beagle on 01296 382662

SCRUTINY INQUIRY WORK PROGRAMME – OVERVIEW OF SELECT COMMITTEE CURRENT INQUIRIES

Inquiry Title	Inquiry Chairman	Lead Officer	Dec 17	Jan 18	Feb 18	Mar 18	Apr 18	May 18
Finance, Performance, Resources (FPR)								
Budget Scrutiny	David Watson	Kelly Sutherland		Scoping	Evidence gathering			
Children's Social Care & Learning (CSC&L)								
Permanent Exclusions	Dev Dhillon	Kevin Wright	Scoping	Scoping	Scoping	Scoping	Scoping	Evidence gathering
Health, Adult Social Care (HASC)								
Childhood Obesity	Brian Roberts	Liz Wheaton	Scoping	Scoping	Scoping	Scoping	Scoping	Evidence gathering
Transport, Environment & Communities (TEC)								
Modern Slavery	David Carroll	Kama Wager	Scoping	Evidence gathering	Committee Approval Report			

^ To be agreed



Scoping



Evidence gathering



Committee Approval Report



Cabinet / NHS

For further information on scrutiny work please contact Kelly Sutherland, Committee & Governance Manager on 01296 382343.

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Select Committee Combined Work Programme

About our Select Committees

This work programme sets out all formal meetings of the Council's Select Committees.

The purpose of Select Committees is to carry out the Council's overview and scrutiny function. Their role is to support public accountability and improve outcomes for residents through scrutinising the work of decision-makers.

Select Committees can carry out this function either through an in-depth Inquiry or one-off item at Committee meetings.

A scrutiny Inquiry is an investigation on a topic that will lead to a report and evidence-based recommendations for change to decision-makers. The key difference between one-off committee items that are not part of an inquiry and scrutiny inquiries is that Select Committees normally only make recommendations to Cabinet as a result of an in-depth Inquiry.

Evidence for scrutiny Inquiries may be gathered in different ways depending on the topic, this includes taking evidence at formal Select Committee meetings and/or informal meetings, visits or external research. Prior to any work commencing the Select Committee will agree an Inquiry scoping document which will outline the terms of reference, the methodology and inquiry timeline.

For more details about Select Committee Inquiries and guidance please see <http://www.bucksc.gov.uk/services/council-and-democracy/scrutiny/>

[Finance, Performance & Resources Select Committee](#)

[Children's Social Care & Learning Select Committee](#)

[Health & Adult Social Care Select Committee](#)

[Transport, Environment & Communities Select Committee](#)

Date	Topic	Description and purpose	Lead Service Officer	Attendees
Finance, Performance & Resources Select Committee				
6 Mar 2018	Budget Scrutiny 2017 - Recommendations Update 12 months on.	For the Committee to look at progress in implementing the recommendations 12 months on.	Richard Ambrose, Director of Finance & Assets	
8 May 2018	Work Programme Update	For Members to discuss the Committee's work programme	Fazeelat Bashir, Committee & Governance Advisor	
3 Jul 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Fazeelat Bashir, Committee & Governance Advisor	
11 Sep 2018	Budget Scrutiny 2018 - Recommendations Update - 6 months on..	For the Committee to assess the implementation of the recommendations 6 months on.	Richard Ambrose, Director of Finance & Assets	
13 Nov 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Fazeelat Bashir, Committee & Governance Advisor	
11 Dec 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Fazeelat Bashir, Committee & Governance Advisor	

Date	Topic	Description and purpose	Lead Service Officer	Attendees
Children's Social Care & Learning Select Committee				
27 Mar 2018	Children's Residential Care Homes	For the Committee to review progress on increasing the provision of care placements in County in order to improve outcomes for children looked after.	Tolis Vouyioukas, Executive Director Children's Services	
27 Mar 2018	Performance Report - Q3 2017-18	For the Committee to review and question Cabinet Members on areas of underperformance.	Sarah Callaghan, Service Director Education, Tolis Vouyioukas, Executive Director Children's Services	
27 Mar 2018	Support for Care Leavers	For the Committee to assess the arrangements in place to support children and young people leaving care.	Tolis Vouyioukas, Executive Director Children's Services	
15 May 2018	Education Standards	For Members to look at the 2017 educational attainment results for Buckinghamshire pupils including assessing performance at reducing the gap between disadvantaged pupils and their peers.	Sarah Callaghan, Service Director Education	
15 May 2018	Elective Home Education	For Members to look at the impact for children and young people on the rise in pupils being educated at home.call	Sarah Callaghan, Service Director Education	
15 May 2018	Permanent Exclusions Inquiry	For Members to agree the permanent exclusions inquiry report.	Sarah Hawkswood, Committee & Governance Advisor	

Date	Topic	Description and purpose	Lead Service Officer	Attendees
10 Jul 2018	Early Help Service	For the Committee to scrutinise progress in implementing the new Early Help Service.	Phil Dart, Programme Director - Change for Children, Tolis Vouyioukas, Executive Director Children's Services	
4 Sep 2018	Voice of the Child and Young Person Inquiry	For the Committee to look at progress in implementing the outstanding recommendation(s) from the inquiry.	Sarah Hawkswood, Committee & Governance Advisor	
27 Nov 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Sarah Hawkswood, Committee & Governance Advisor	

Date	Topic	Description and purpose	Lead Service Officer	Attendees
Health & Adult Social Care Select Committee				
20 Mar 2018	Oxford Health	For Members to review mental health services across the County, including the recent contract for Continuing Healthcare provision to be provided by Oxford Health.	Liz Wheaton, Committee and Governance Adviser	
24 Apr 2018	Buckinghamshire, Oxfordshire and Berkshire West STP	For Committee Members to evaluate the progress made in relation to the BOBW Sustainability and Transformation Plan and the Accountable Care System - 12 months on.	Liz Wheaton, Committee and Governance Adviser	Attendees to be confirmed.
24 Apr 2018	Child Obesity Inquiry report	For Committee to approve the Child Obesity Inquiry report	Liz Wheaton, Committee and Governance Adviser	
24 Apr 2018	Developing Care in the Community - end of 12 month pilot	For Committee Members to evaluate the end of the 12 month pilot into the Community hubs which has been taking place in Thame and Marlow.	Liz Wheaton, Committee and Governance Adviser	Attendees to be confirmed.
22 May 2018	Director of Public Health Annual report	For Members to scrutinise the Director of Public Health's Annual report.	Jane O'Grady, Director of Public Health	
22 May 2018	Future GP provision	Item to be developed	Liz Wheaton, Committee and Governance Adviser	Attendees from the Clinical Commissioning Group and One Public Estate to be confirmed

Date	Topic	Description and purpose	Lead Service Officer	Attendees
22 May 2018	Hospital Discharge Inquiry - 12 month recommendation monitoring	For Members to review and assess the 12 month progress of the recommendations made in the Hospital Discharge Inquiry report.	Liz Wheaton, Committee and Governance Adviser	
24 Jul 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Liz Wheaton, Committee and Governance Adviser	
25 Sep 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Liz Wheaton, Committee and Governance Adviser	
20 Nov 2018	Work Programme Update	For Members to consider the Committee's work programme.	Liz Wheaton, Committee and Governance Adviser	

Date	Topic	Description and purpose	Lead Service Officer	Attendees
Transport. Environment & Communities Select Committee				
13 Mar 2018	Community Safety Partnership Plan - 1 Year Progress Review	Members will monitor progress towards the 3 Year Community Safety Partnership Plan priorities and activities.	Faye Blunstone, Community Safety Co-Ordinator, Nigel Sims, Strategic Commissioning Manager	Noel Brown, Cabinet Member for Community Engagement
13 Mar 2018	Prevent Duty: How effective is our approach in Buckinghamshire?	<p>Members will examine how effectively Buckinghamshire County Council and its partners are meeting the requirements of the Prevent Duty, under the Counter Terrorism and Security Act 2015.</p> <p>Members will review; the partnership approach in Buckinghamshire; the strategy and action plan; the assessment of risk locally; the referral process; training and awareness; the role of Members and community engagement and the governance arrangements.</p>	Angie Sarchet, Communities Manager	Noel Brown - Cabinet Member for COmmunity Engagement Joy Shakespeare - Head of Early Help and Channel Panel Chair Yvette Thomas - Head of Equalities
29 May 2018	Frieght Strategy	<p>PRE DECISION SCRUTINY</p> <p>Members will review and examine the feedback from public consultation and the plans for the new Freight Strategy before a key decision is taken to approve it. Members will consider whether it will provide the best possible protection for our local communities, while balancing the needs of the freight industry.</p>	Antony Swift, Transport Strategy Officer	Mark Shaw, Cabinet Member for Transportation.

Date	Topic	Description and purpose	Lead Service Officer	Attendees
29 May 2018	Growth; Is the Council Ready?: 6 Month Recommendation Review	Members will review and assess the progress towards implementation of the inquiry recommendations.	Rachel Wileman, Infrastructure Strategy Manager	
17 Jul 2018	Energy and Growth - Future Demand, Challenges and Income Generating Opportunities	(To be developed and confirmed) Members will examine the challenges and opportunities around energy supply and demand, and assess options for exploiting income generating opportunities in light of the future growth.	Edward Barlow, Head of Energy & Resources, Kama Wager, Committee Adviser	
17 Jul 2018	Sustainable School Travel Inquiry: 12 Month Recommendation Monitoring	The Committee will review and assess the progress towards the recommendations made within the inquiry report, as agreed by Cabinet in April 2017.	James Gleave, Transport Strategy Manager, Joan Hancox, Head of Transport Strategy	Joan Hancox, Head of Transport Strategy
18 Sep 2018	Modern Slavery Inquiry: 6 Month Recommendation Progress Review	Recommendation Monitoring: Members will monitor and review the progress towards the implementation of the inquiry recommendations as agreed by Cabinet.	Faye Blunstone, Community Safety Co-Ordinator, Nigel Sims, Strategic Commissioning Manager	Noel Brown, Cabinet Member for Community Engagement Nigel Sims, Strategic Commissioning Manager Faye Blunstone, Community Safety Coordinator

Date	Topic	Description and purpose	Lead Service Officer	Attendees
18 Sep 2018	Work Programme Update	For Members to discuss the Committee's work programme.	Kama Wager, Committee Adviser	
6 Nov 2018	Growth Inquiry; Is the Council Ready? 12 Month Recommendation Update	Members will review and assess the progress towards completion and implementation of the inquiry recommendations.	Rachel Wileman, Infrastructure Strategy Manager	

Report to Cabinet

Title:	Q3 Council Performance Report
Date:	5 March 2018
Date can be implemented:	09 March 2018
Author:	The Leader
Contact officer:	Jo Baschnonga, Head of Insight & Business Improvement (01296 383767)
Local members affected:	All Members
Portfolio areas affected:	All Portfolios

For press enquiries concerning this report, please contact the media office on 01296 382444

Summary

This report is the Council's quarterly performance report comprising:

- A Summary Report
- A Scorecard
- Detailed Tables of Cabinet Measures

The Scorecard provides information on four key elements of performance for the Council covering Finance, Business Improvement, Customer Service and HR indicators. These are arranged in four quadrants.

The Summary Report highlights the key areas of good performance as well as all areas requiring improvement for each Portfolio.

The Detailed Tables provide a list of measures that informs Cabinet of the progress in achieving the Council's priorities as detailed in the Strategic Plan.

Recommendation

Cabinet is asked to:

- 1. Come to a view on how the organisation is performing**
- 2. Take action to improve performance where necessary**

A. Narrative setting out the reasons for the decision

A full analysis of the non-financial performance for the Council for Quarter 3 2017/18 is contained in the attached documents.

B. Other options available, and their pros and cons

None arising directly from this report.

C. Resource implications

Actions resulting from consideration of this report may influence changes in resource planning in areas of concern/interest.

D. Value for Money (VfM) Self Assessment

All decisions involving finances are scrutinised to ensure that the best value for money is achieved.

E. Legal implications

None arising from this report.

F. Property implications

None arising from this report.

G. Other implications/issues

None arising from this report.

H. Feedback from consultation, Local Area Forums and Local Member views

This report addresses delivery against the Strategic Plan 2017-2020.

I. Communication issues

Quarterly monitoring reports on the Council's performance position are published on the Council's website.

J. Progress Monitoring

Performance monitoring reports and dashboards are updated on a monthly basis.

K. Review

Not applicable.

Background Papers

This report would benefit by being read in the context of finance and budget monitoring reports.

Your questions and views

If you have any questions about the matters contained in this paper please get in touch with the Contact Officer whose telephone number is given at the head of the paper.

If you have any views on this paper that you would like the Cabinet Member to consider, or if you wish to object to the proposed decision, please inform the Member Services Team by 5.00pm on Friday 02 March 2018. This can be done by telephone (to 01296 382343), or e-mail to democracy@buckscc.gov.uk



Total number of measures with a RAG (shown in chart above):
Measures where data currently unavailable:

3
1

► Key areas of good performance

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 % of new floorspace developed in our 3 Enterprise Zones.	100%	105.7%	Green	N/A	<p>There has been no further completed employment floorspace (B1/B2/B8) in the Enterprise Zone (EZ) for Q3 , which is in line with target forecasts.</p> <p>At Silverstone, a funding agreement was completed in December 2017 with site owners (MEPC) for the EZ to fund circa £5m of utilities infrastructure to support and accelerate future development phases. Funds will be recovered from future and existing business rates generated in the EZ. MEPC will commence work on the infrastructure in January 2018, with completion due 12-15 months from commencement.</p> <p>There is work onsite at Westcott - where a Rocket Testing Engine Facility is being built. This consists of 1,700 sqm of office space, plus further floor space for the test facility. This is due to be complete Q1 2018/19 (Apr/Jun). At Woodlands 100,000 sqm of employment floorspace is moving through the planning application process. Once the planning is secured (target by April 2018), a marketing strategy for EZ will be implemented. Furthermore, the Arla section of the Woodlands EZ Site already has Reserved Matters Planning Consent, which means the owner / developer (Db Symmetry Ltd) can start development rapidly on that part of the site subject to securing pre lets / pre sales, or speculatively should Db Symmetry choose to do so.</p>

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<p>2 To improve availability of fixed fibre to residential and business premises.</p>	<p>Graduated target 2017/18 Q1: 91.0% Q2: 91.4% Q3: 91.8% Q4: 92.1%</p>	<p>92.6%</p>	<p>Green</p>	<p>Buckinghamshire 92.6% Central Bedfordshire 94.3% Hertfordshire 95.7% Milton Keynes 97.8% Northamptonshire 96.8% Oxfordshire 95.1% Windsor and Maidenhead 94.4%</p>	<p>Taken from 'Think Broadband' measures of access to superfast broadband (>30mbps), we have moved past our Q3 target of 91.8% superfast coverage (>30mbps) this quarter and have hit our Q4 target of 92.1% a quarter early. Buckinghamshire has demonstrated the biggest quarter-on-quarter improvement of 1.2 percentage points relative to our benchmark group, Northamptonshire have the second biggest improvement at 0.8 percentage points. Between Oct - Dec we had 17 brand new fibre enabled cabinets (side of road) installed, which will deliver superfast broadband to 1,595 premises (resi and non-resi) across Buckinghamshire.</p>
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▶ **There are no measures with lower than expected performance.**

Total number of measures with a RAG (shown in chart above):
Measures where data currently unavailable:

► **Key areas of good performance**

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 % of appointments offered within 48 hours to clients attending a sexual and reproductive health service.	98.0% Target is the same for both 2016/17 and 2017/18.	100.0%, 3,948/3,948 This result is for Q2 2017/18 because the data runs one quarter behind.	Green	Benchmarking information is not available.	This indicator measures the timeliness of appointments offered at sexual health services. Performance for quarter 2 is 100%, above the target of 98%. There is no benchmarking data available to compare.
49 2 % of births that receive a face-to-face New Birth Visit within 14 days by a health visitor.	90.0% Target is the same for both 2016/17 and 2017/18.	95.8%, 1,392/1,453 This result is for Q2 2017/18 because the data runs one quarter behind.	Green	82.9% (Q4 2016/17 South East) 88.3% (Q4 2016/17 England) 87.9% (Q4 2016/17 CIPFA peers).	This indicator measures the proportion of new birth visits undertaken within 14 days. Performance for quarter 2 is 95.8%, which is above target (90%), national (88.3%), regional (82.9%) and comparator group outturns (87.9%).

► All areas of lower than expected performance (Red or Amber)

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 % of the eligible population invited to an NHS Health Check.	100.0% Target is the same for both 2016/17 and 2017/18.	93.3%, 7,482/8,023 This result is for Q2 2017/18 because the data runs one quarter behind.	Red	92.4% (Q2 2017/18 South East) 88.9% (Q2 2017/18 England) 90.2% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people identified as eligible for an NHS Health Check who were invited to attend. 93.3% of eligible people in Buckinghamshire were invited for an NHS Health Check in Quarter 2, which is below target (100%) but above national (88.9%), regional (92.4%) and comparator performance (90.2%) We are targeting practices inviting a lower proportion of their eligible population to support improvement.
2 % receiving an NHS Health Check of those who were offered an NHS Health Check.	48.0% This is the target for 2017/18 Target for 2016/17 was 50.0%.	46.3%, 3,467/7,482 This result is for Q2 2017/18 because the data runs one quarter behind.	Amber	44.1% (Q2 2017/18 South East) 45.7% (Q2 2017/18 England) 44.9% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people invited for an NHS Health Check who attend. 46.3% of eligible people in Buckinghamshire were invited for an NHS Health Check in Quarter 2, which is slightly below target (48%) but above national (45.7%), regional (44.1%) and comparator performance (44.9%) We are supporting practices to improve delivery of the NHS Health Checks, including strengthening their oversight of performance, and will be delivering a campaign to raise awareness of the service amongst high risk groups.

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<p>3</p> <p>Number of current smokers achieving a 4 week quit.</p>	<p>Target for 2017/18 is 1,088 or 272 per quarter.</p> <p>Target for 2016/17 was 1,520 or 380 per quarter.</p>	<p>241</p> <p>This result is for Q2 2017/18 because the data runs one quarter behind.</p>	<p>Red</p>	<p>Benchmarking information is not available.</p>	<p>This indicator measures the number of smokers who achieve a 4 week quit.</p> <p>241 people in Buckinghamshire achieved a 4 week quit in Quarter 2, which is slightly below the quarterly target (272). No benchmarking information is available.</p> <p>We have delivered a social media campaign during Q3 to raise awareness and increase referrals to the service. Smoking cessation services will be delivered through an integrated lifestyle service from April 2018 onwards.</p>
<p>4</p> <p>% of successful alcohol treatment completions of those in treatment.</p>	<p>40.0%</p> <p>This is the target for 2017/18.</p> <p>Target for 2016/17 was 45.0%.</p>	<p>39.1% (117/299)</p> <p>This result is for Q2 2017/18 because the data runs one quarter behind.</p>	<p>Amber</p>	<p>37.3% (Q2 2017/18 South East)</p> <p>39.5% (Q2 2017/18 England)</p> <p>36.0% (Q2 2017/18 CIPFA peers).</p>	<p>This indicator measures the proportion of people receiving treatment for alcohol-related issues who successfully complete treatment.</p> <p>Our performance in quarter 2 was 39.1%, which is slightly below target (40%) and national (39.5%), but above regional (37.3%) and comparator performance (36%).</p> <p>We have recently launched a new adult substance misuse service and are monitoring this regularly to ensure this continues to develop.</p>

<p>% of successful drug treatment completions of those in treatment.</p>	<p>15.0%</p> <p>Target is the same for both 2016/17 and 2017/18.</p>	<p>14.5% (111/768)</p> <p>This result is for Q2 2017/18 because the data runs one quarter behind.</p>	<p>Amber</p>	<p>15.6% (Q2 2017/18 South East)</p> <p>14.9% (Q2 2017/18 England)</p> <p>15.2% (Q2 2017/18 CIPFA peers).</p>	<p>This indicator measures the proportion of people receiving treatment for drug-related issues who successfully complete treatment.</p> <p>Our performance in quarter 2 was 14.5%, which is slightly below target (15%), as well as below national (14.9%), regional (15.6%) and comparator performance (15.2%).</p> <p>We have recently launched a new adult substance misuse service and are monitoring this regularly to ensure this continues to develop.</p>
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Total number of measures with a RAG (shown in chart above):
Measures where data currently unavailable:

8
1

► **Key areas of good performance**

Measure	Target	Current position	RAG	Benchmarking	Commentary
% of clients using social care who receive direct payments.	37.0%	41.2%	Green	<p>Our Q3 outturn of 41.2% is above the target of 37.0% and is in line with our position this time last year 41.0%.</p> <p>We are also performing better than the 2016/17 national average of 28.3% and the 2016/17 comparator average of 31.8%.</p>	<p>This indicator measures the proportion of people who receive a direct payment to arrange and purchase their own care.</p> <p>Performance for quarter 3 is 41.2%, which is above target (37%) and above national (28.3%) and comparator performance (31.8%).</p>

<p>Admissions of adults (under 65 yrs.) into residential and nursing care. Rate per 100,000 of population.</p>	<p>Graduated target Q1: 2.8 Q2: 5.6 Q3: 8.4 Q4: 11.2</p>	<p>5.4</p>	<p>Green</p>	<p>Our Q3 outturn of 5.4 is well below the Q3 target of 8.4 for this measure. It is good to be below the target. This puts us on track to be below target for year end of 11.2. We are also performing slightly better than we were at Q3 last year, where the outturn was 6.9.</p> <p>The national and comparator group averages are based on the year end performance for this measure so can not be compared until Q4.</p>	<p>This indicator measures the number of younger adults admitted to long term residential or nursing care, expressed as a rate per 100,000 population.</p> <p>Performance for quarter 3 is 5.4, which is better than our target at this point in the year (8.4) and better than our performance in quarter 3 2016/17 (6.9).</p>
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<p>3 Admissions of older people (65+) into residential and nursing care. Rate per 100,000 of population.</p>	<p>Graduated target Q1: 130.0 Q2: 260.0 Q3: 390.0 Q4: 520.0</p>	<p>250.9</p>	<p>Green</p>	<p>Our Q3 outturn of 250.9 is well below the Q3 target of 390.0 for this measure. It is good to be below the target. This puts us on track to be below target for year end of 520.0.</p> <p>We are also performing better than we were at Q3 last year where the outturn was 287.5. The national and comparator group averages are based on the year end performance for this measure so can not be compared until Q4.</p>	<p>This indicator measures the number of older people admitted to long term residential or nursing care, expressed as a rate per 100,000 population.</p> <p>Performance for quarter 3 is 250.9, which is better than our target at this point in the year (390) and better than our performance in quarter 3 2016/17 (287.5).</p>
<p>4 % of CBS clients receiving an annual review (community based services).</p>	<p>Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0%</p> <p>(20% target tolerance at end of year)</p>	<p>60.2%</p>	<p>Green</p>	<p>The target is graduated through the year to add up to the final year end target of 100.0%. As this is a local measure there is no national or comparator benchmarking.</p>	<p>This indicator measures the proportion of people receiving community-based services who are reviewed at least once per year.</p> <p>Performance for quarter 3 is 60.2%, which is below the target for this point in the year (75%) but within the 20% target tolerance.</p> <p>An action plan is in place to improve performance including frequent analysis, performance monitoring and recruitment campaigns.</p>

► All areas of lower than expected performance (Red or Amber)
 Measure Target Current position RAG

Benchmarking

Commentary

¹ % timely CYP transitions (children and young people).	Graduated target Q1: 12.5% Q2: 25.0% Q3: 37.5% Q4: 50.0%	7.1%	Red	The target is graduated through the year to add up to the final year end target of 50.0%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of children and young people who transition from Children's Services to Adult Social Care in a timely manner. Performance for quarter 3 is 7.1%, which is below the target for this point in the year (37.5%). An action plan, strategic forum and Improvement Review are in place to drive improvement. We have reviewed processes to ensure that children and young people who need to transition are identified at an early age.
² % of placement clients receiving an annual review.	Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0% (20% target tolerance at end of year)	48.7%	Red	The target is graduated through the year to add up to the final year end target of 100.0%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of people in residential or nursing care who are reviewed at least once per year. Performance for quarter 3 is 48.7%, which is below the target for this point in the year (75%) and not within the 20% target tolerance. Weekly forums have been established to drive improvement. Through these we are reviewing risk ratings of Nursing and Residential homes to conduct reviews to ensure safeguarding is prioritised.

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<p>4 % of adults in contact with secondary mental health services who live independently .</p>	<p>84.5%</p>	<p>80.4%</p>	<p>Amber</p>	<p>The outturn for Q3 is 80.4% which falls short of the annual target of 84.5% and is down versus Q2 and our Q3 position last year, where the outturn was 83.5%.</p> <p>We also perform better than the National average for 2015/16 of 58.6% and our comparator group average for 2015/16 of 51.5%.</p>	<p>This indicator measures the proportion of people in contact with secondary mental health services who live independently.</p> <p>Performance for quarter 3 is 80.4%, which is below target (84.5%) but above national (58.6%) and comparator performance (51.5%). Our target for 2017/18 is stretching and is higher than national and comparator averages.</p> <p>We are addressing data quality issues and expect performance to improve.</p>
<p>5 % of adults with learning disabilities who live in their own home or with their family</p>	<p>67.3%</p>	<p>63.8%</p>	<p>Red</p>	<p>The Q3 outturn for this measure of 63.8% is below the target of 67.3% however is a slight improvement on last year's Q3 outturn of 62.3%.</p> <p>The national average for 2016/17 for this measure is 76.2% and our comparator group average for 2016/17 is 75.1%.</p>	<p>This indicator measures the proportion of adults with learning disabilities who live independently or with their family</p> <p>Performance for quarter 3 is 63.8%, which is below target (67.3%)and below national (76.2%) and comparator performance (75.1%)</p> <p>We are working with providers to revise service models and develop capacity for independent living including the new Hughenden Gardens village, this process will take 6-12 months and is a key focus of our transformation work.</p>

► **Key areas of good performance**

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 % ICPC (Initial Child Protection Conference) held within 15 working days of the strategy discussion	100% (18% tolerance)	95%	Green	Statistical Neighbours (82%), South East (72%) and England (77%). Note: There is a 18% tolerance against the target of 100% to align with Statistical Neighbour performance (82%-100% = Green, less than 82% = Amber, less than 73.8% = Red).	<p>When a child protection investigation starts, an initial child protection conference is required to be held within 15 days of the start of this investigation if the threshold is met. 95% of ICPCs were held within 15 days in Q3, meaning we are currently performing well against our tolerance target and Statistical Neighbours. Performance has been consistently better than the tolerance target since July '17.</p> <p>Process changes and management actions introduced in July have improved performance in this area. The main reasons for conferences not being held in time relate to availability of interpreters, the availability of other agencies to attend and parents asking for a different date so that they are able to attend. When it is known that conferences will take place later than 15 days, the Social Work team put in place an interim safety plan where appropriate.</p>
2 % Children Looked After (CLA) seen in the last 6 weeks	% Children Looked After (CLA) seen in the last 6 weeks	95%	Green	<p>Benchmarking information is not available.</p> <p>Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).</p>	<p>This indicator relates to the requirement for children in care to be seen by a Social Worker every 6 weeks (unless they are in a long term and matched foster placement in which case they are seen every 12 weeks).</p> <p>The % of looked after children seen in the last 6 weeks has improved from 92% in Q2 to 95% in Q3 (exactly in line with the tolerance target). This improvement has been achieved despite an overall increase in the number of looked after children during this period (from 452 to 471). This good performance is due to regular management oversight, and proactive monitoring of timescales.</p>

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<p>3 % of children subject to a Child Protection (CP) Plan seen in the last 4 weeks</p>	<p>100% (5% tolerance)</p>	<p>96%</p>	<p>Green</p>	<p>The % of children on a CP plan seen in the last 4 weeks is above the tolerance target of 95%. Benchmarking information is not available. Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).</p>	<p>Children who are at risk of harm are made subject to a Child Protection Plan and current local practice standards require them to be seen by a Social Worker every 10 days. The percentage of children on a CP plan seen in the last 4 weeks is 96% and above the tolerance target of 95%. Performance by the Social Work teams has remained at or above the tolerance target since April 2017.</p> <p>Team Managers receive twice weekly reports on visits that are due for children on Child Protection Plans. Heads of Service check performance weekly with the Team Managers. When it is identified that individual workers may struggle to visit children on time, contingencies are put in place with support being provided by other teams from across Children’s Social Care. This effective and timely management oversight will continue to ensure performance is maintained.</p>
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► All areas of lower than expected performance (Red or Amber)

<p>1 % repeat referrals</p>	<p>20%</p>	<p>28%</p>	<p>Red</p>	<p>Statistical Neighbours (21%) and England (22%), South East (26%).</p>	<p>This measure looks at the number of referrals that come into Children’s Social Care for a second or subsequent time after their previous involvement ended. There has been an improvement in the repeat referral rate from 35% in Q2 to 28% in Q3, which brings us closer to the SE average of 26%. This remains above the 20% target and is higher than the Council’s Statistical Neighbours (21%) and England (22%).</p> <p>The audit work being undertaken by the Assessment Teams has had a positive impact on the repeat referral rate. The audits identify actions to improve practice of Social Workers and management oversight in the teams. Action being taken to improve further focuses on additional auditing by Managers on repeat referrals, tackling domestic abuse (a key driver of repeat referrals) and ensuring support identified when closing assessments is delivered. As a result of this audit work, the quality of assessments and plans for children will improve which ensures children and families get the right support at the right time so problems do not escalate and result in subsequent referrals to social care. This will improve the percentage of repeat referrals and well as outcomes for children and families.</p>
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<p>2 % assessments completed in 45 working days</p>	<p>100% (14% tolerance)</p>	<p>69%</p>	<p>Red</p>	<p>Statistical Neighbours (86%), South East (83%), England (83%). Note: There is a 14% tolerance against the target of 100% to align with Statistical Neighbour performance (86%-100% = Green, less than 86% = Amber, less than 77.4% = Red).</p>	<p>After a referral has been received by Children’s Social Care, a Child and Family Assessment is required to be completed ideally within 20 days and at the most within 45 days.</p> <p>The percentage of assessments completed within the 45 day statutory timescale was 69% in Q3, 17% below the tolerance target of 86%. Current performance is below our Statistical Neighbours (86%), the South East (83%) and England (83%).</p> <p>A key issue driving this performance has been an increase in demand for Child and Family Assessments beyond the capacity available in the service. Additional agency Social Worker positions have recently been filled. The recruitment of suitably skilled social workers has been challenging in some teams.</p> <p>Other improvement actions focus on strengthened performance management at team and individual level, and additional management oversight focused on quality and standards from January to March to ensure consistency of practice.</p>
<p>3 % of Children in Need (not including CP, CLA) seen in the last 6 weeks</p>	<p>100% (5% tolerance)</p>	<p>88%</p>	<p>Amber</p>	<p>Benchmarking information is not available.</p> <p>Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).</p>	<p>This indicator relates to the requirement for children who are being supported through a Child in Need plan to be seen by a Social Worker every 6 weeks.</p> <p>88% of Children in Need were seen in the last 6 weeks, this is 7% below the tolerance target of 95% (and the same as performance in Q2). Benchmarking information is not available.</p> <p>The increasing number of children in need has led to Social Workers carrying higher caseloads, in some teams, which has affected their ability to see all children in time. The main action being taken at present is an audit programme of all children in need cases to ascertain the most appropriate way to meet their needs. In addition, the service is determined to improve management oversight so that when new cases come through the front door all alternative options are considered before a decision is made to progress to an assessment by Children’s Services.</p>

4	% of Children in Need (CIN) reviewed in time (not including Child Protection, Children Looked After)	100% (15% tolerance)	77%	Amber Benchmarking information is not currently available. Note: There is a 15% tolerance against the target of 100% to allow for exceptions (85-100% = Green, less than 85% = Amber, less than 76.5% = Red).	Children and their families who are subject to a Child In Need plan are required to have a first review of this plan one month after it has been agreed, and subsequently the plan should be reviewed every 3 months. In Q3 77% of Children in Need were reviewed within the timescale, this is 8% below the tolerance target of 85%. Actions being taken to improve performance focus around improved management oversight and strengthened performance management at team and individual level – supported by monthly trend and analysis reports.
5	% of children who became the subject of a child protection plan for a second or subsequent time	18%	33%	Red Statistical Neighbours (23%), the South East (22%) and England (19%).	<p>This indicator relates to children who are placed on a child protection plan again after previously being on a child protection plan. In Q3 33% of children became the subject of a child protection plan for a second or subsequent time, compared to 23% in Q2. This relates to 24 children in Q3 compared to 17 in Q2. This is over the target of 18% (good to be low), and higher than our Statistical Neighbours (23%), the South East (22%) and England (19%).</p> <p>The strategy put together to deal with neglect in the County sets out how the local authority will identify and engage families at the earliest opportunity with preventative services, including effective assessment and development of a clear action plan in order to prevent children becoming subject to a child protection plan for the second time. Other improvement actions focus on staff development and oversight to improve the management of risk, the quality and delivery of Child Protection Plans.</p>

	6 % of CLA living within 20 miles of home	56%	51%	Amber	Statistical Neighbours (62%), South East (63%), England (74%).	As a corporate parent it is our statutory duty to place children within the council boundary where possible and we aim to place as many children as possible within 20 miles of their home address. In Q3 51% of children were placed within 20 miles of their home address, 5% below our target of 56%. This is below our Statistical Neighbours (62%), the South East (63%) and England (74%). Note that this is based on uncleaned data at Q3. We are reviewing all services that identify and provide placements for Buckinghamshire children so children can be placed closer to home when we become their corporate parent. This includes focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home and foster care places across Buckinghamshire.
63	7 % of children in care placed with own provision (in-house foster care and Buckinghamshire Children's home)	24%	15%	Red	CIPFA neighbours (44%) - Source: Children Looked After CIPFA report 2016.	In Q3 15% of looked after children were placed with an in-house foster carer; 9% below the target of 24% and 29% below our comparative CIPFA neighbours (44%). We are seeking to increase the proportion of children placed with an in-house foster carer or in a Buckinghamshire Children's Home through a range of actions - including a review of Fostering and Adoption services. Other improvement actions focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home and foster care places across Buckinghamshire.
	8 % of Children Looked After (CLA) in residential care	10%	13%	Red	Comparative CIPFA neighbours (9%) - Source: CLA CIPFA report 2016.	In Q3 13% of looked after children were placed in residential care; above our target of 10% and our comparative CIPFA neighbours (9%). The rise of 1% in Q3 (compared to Q2) related to 5 additional children in residential care. We are reviewing all services that identify and provide placements for Buckinghamshire children so children can be placed closer to home when we become their corporate parent. Other improvement actions focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home places across Buckinghamshire.

<p>9 % of children waiting <14 months between entering care and moving in with their adoptive family</p>	<p>100%</p>	<p>55%</p>	<p>Red</p>	<p>Statistical Neighbours (43%), England (47%).</p>	<p>This indicator measures the length of time children who are placed for adoption wait before they move into an adoptive family. In Q3 55% of children waited under 14 months between entering care and moving in with their adoptive family, and increase of 5% compared to Q2. Although below our local target of 100%, this measure is performing better than our Statistical Neighbours (43%) and England (47%).</p> <p>The adoption team continues to work with a significant number of children with complex needs who will often take longer to place. Actions being taken to improve performance focus on recruiting more adopters (particularly those able to care for children with more complex needs), and the 'Foster to Adopt' scheme aiming reduce delay and minimise placement moves for children in our care.</p>
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► **Key areas of good performance**

Measure	Target	Current position	RAG	Benchmarking	Commentary
¹ % of pupils attending schools rated good and outstanding by Ofsted	90.0%	90.1%	Green	England 31/8/2017 = 88% South East 31/8/2017 = 88%	This indicator measures the proportion of pupils in Buckinghamshire who attend a school rated as Good or Outstanding by Ofsted. 90.1% of pupils in Buckinghamshire currently attend a school within these rating categories which above both national and regional averages (both 88% as at 31/08/2017) and is just above target (90%). Our draft Education and Skills Strategy sets out the ambitions for ALL children and this is driving our approach to maintain and improve this performance.
² Early Years Foundation Stage Profile - % of pupils achieving a good level of development	72%	74%	Green	England 2017 = 71% SE 2017 = 74%	This indicator measures the proportion of pupils achieving a good level of development at Early Years Foundation Stage. 74% of pupils in Buckinghamshire achieved a good level of development at this stage Which is above target (72%), national average (71%) and an increase from 2016.
³ Key Stage 2 - % of pupils reaching the expected standard in reading, writing and mathematics	57%	64%	Green	England (state-funded) 2017 = 62% SE 2017 = 63%	This indicator measures the proportion of pupils at Key Stage 2 who reach the required standard for reading, writing and maths. 64% of pupils in Buckinghamshire achieved at least the expected standard which is above our target of 57%, national average (62%) and regional average (63%), and represents an increase from 2016.

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► All areas of lower than expected performance (Red or Amber)
 Measure Target Current position RAG

Benchmarking

Commentary

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 Early Years Foundation Stage Profile - 'good level of development' gap between disadvantaged pupils % and others %	18%	19%	Amber	National data is not available for this group of pupils	This indicator measures the development gap between disadvantaged pupils and all others at Early Years Foundation Stage. 56% of disadvantaged pupils in Buckinghamshire achieved a "Good Level of Development" compared to 75% of non-disadvantaged pupils. This gap of 19% is worse than the target (18%) and has remained static since 2016. The 'Improving Outcomes Diminishing Differences' Early Years project has successfully raised attainment in previous years and this project will continue in 2018 working with a new cohort of schools.
2 Year 1 Phonics - expected standard gap between disadvantaged pupils % and others %	13.0%	16.0%	Red	2017 England = 14% (disadvantaged = 70%, other = 84%)	This indicator measures the gap in attainment between disadvantaged and non-disadvantaged pupils at the Year 1 Phonics check. 68% of disadvantaged pupils in Buckinghamshire met the expected standard compared to 84% of non-disadvantaged pupils nationally. This reported gap of 16% has improved from 2016 but is worse than the target (13%) and national average (14%). Local forums are in place to promote best practice and monitor improvement. A wider approach to tackle persistent issues of social mobility and under-achievement amongst disadvantaged pupils is also underway.

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<p>3</p> <p>Key Stage 2 - expected standard (reading, writing & maths) gap between disadvantaged pupils % and others %</p>	22.0%	30.0%	Red	<p>2017 England = 20% (disadvantaged = 48%, other = 68%)</p>	<p>This indicator measures the gap in attainment between disadvantaged and non-disadvantaged pupils at Key Stage 2 for reading, writing and maths. 38% of disadvantaged pupils in Buckinghamshire achieved the expected standard compared to 68% of non-disadvantaged, pupils nationally. This reported gap of 30% has remained static since 2016 and is worse than the target (22%), and national average (20%)</p> <p>We have recently initiated a project to identify and share good practice throughout the Primary School community in Buckinghamshire, and have secured funds to target key schools. A wider approach to tackle persistent issues of social mobility and under-achievement amongst disadvantaged pupils is also underway.</p>
<p>4</p> <p>Key Stage 2 - % of pupils with a statement of SEN or EHCP reaching the expected standard in reading, writing and mathematics</p>	11.0%	8.0%	Amber	<p>England 2017 = 8% South East 2017 = 7%</p>	<p>This indicator measures attainment for pupils with a statement or EHCP at Key Stage 2 for reading, writing and maths. 8% of children in Buckinghamshire reached the expected standard, which is below target (11%), above the South East average (7%) and consistent with national and performance in 2016.</p> <p>Additional training and monitoring processes are being implemented to ensure that children are supported effectively, and a pilot is underway to ensure that needs are identified as early as possible.</p>

<p>5 % new Education, Health & Care plans issued within 20 weeks (excluding exceptions)</p>	<p>100.0%</p>	<p>19.0%</p>	<p>Red</p>	<p>2016 calendar year Buckinghamshire = 50.9 South East = 43.1 England = 58.6</p>	<p>This indicator measures the number of young people with Special Educational Needs and/or disability who receive a support plan in a timely manner. Figures reported are cumulative for this year to date.</p> <p>Performance in quarter 3 of 19.4% is below target (100%), regional (42.5%) and national averages (55.7%).</p> <p>We have developed a comprehensive recovery plan to improve performance against this indicator which will strengthen multi-agency working, we are conducting a recruitment campaign to ensure capacity is sufficient and we are consulting on a restructure of the SEND service to effect improvement.</p>
<p>6 Key Stage 4 - average Attainment 8 score</p>	<p>58</p>	<p>52.6</p>	<p>Amber</p>	<p>England (state-funded) 2017 = 46.1 SE 2017 = 47.2</p>	<p>This indicator measures pupil attainment at Key Stage 4 across 8 key subjects. Provisional results for Buckinghamshire show that the average score in 2017 was 52.6 which is below target (58.0), but above national (46.1) and regional averages (47.2).</p> <p>Due to changes in how this measure is calculated results nationally have decreased since 2016. Buckinghamshire results only decreased by 2.8 compared to a national decrease of 4.0.</p> <p>Work is underway to ensure that schools requiring improvement receive targeted support this academic year.</p>



► Key areas of good performance

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 Forecast revenue expenditure keeps to budget	Breakeven (underspends are positive)	£0.338m underspend	Green	No benchmarking is available as this is an internal BCC specific financial PI.	Underspend of £2.954m in Q2 17/18 has reduced to £0.338m in Q3 17/18. There are both local plans to address this and sufficient contingency budgets to mitigate the risk of an overall budget overspend. Note that Scorecard figures relate to Portfolio finance only.
2 Forecast released capital expenditure keeps to budget	Breakeven (underspends and slippages are positive)	£13.3m slippage £6.8m underspend £20.1m Total	Green	No benchmarking is available as this is an internal BCC specific financial PI.	The significant slippage relates to Schools Construction projects and Strategic Transport projects. The underspend relates to the Orchard House/Southern Area Office Strategy & NCO 3rd lift projects which have been stopped/are under review.
3 Increase revenue through additional income	£6.613m	£6.808m	Green	No benchmarking is available as this is an internal BCC specific financial PI.	Income generation has been achieved in areas such as rental returns on property portfolio investment and the energy income from the Solar Photovoltaic panel programme.
4 Reduce revenue expenditure through service efficiencies	£16.532m	£15.624m	Red	No benchmarking is available as this is an internal BCC specific financial PI.	A number of efficiency initiatives within the Health & Wellbeing portfolio are not fully delivering against plans.

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► All areas of lower than expected performance (Red or Amber)
Measure Target Current position RAG

Benchmarking

Commentary

¹ There are no measures with lower than expected performance.

▶ **Key areas of good performance**

Measure	Target	Current position	RAG	Benchmarking	Commentary
% of waste collected for recycling, reuse, composting or anaerobic digestion from household sources (household collection and Household Recycling Centres) [National Indicator 192]	56%	58.9% (this result is for Q2 2017/18 because the data runs one quarter behind)	Green	Ranked 32 of 352 for the total household waste recycling, composting and reuse rate for English local authorities from April 2014 to March 2015. South Oxfordshire ranked 1 (66.6%), Buckinghamshire ranked 32 (55.5%), Newham ranked 352 (14.7%) http://www.letsrecycle.com/councils/league-tables/	County Wide Recycling figures are always one quarter in arrears. Year to date performance is on track to meet BCC year-end target of 56% and to possibly exceed. There remains a longer term aspirational target of 60%, but this is unlikely to be met due to reduced recycling/composting volumes. The larger part of performance is from green waste composting, which is seasonal, HRC recycling volumes remained steady around 75%. During Q3 there has been countywide behaviour changes and communications to help improve performance. It is too early to understand/correlate if this is having a direct impact.

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² % of re-use, recycling, composting and diversion from landfill for waste delivered at our Household Recycling Centres (HRCs) across Bucks	70%	75%	Green	Not Available	This measures the % of Household Waste that is sent for Recycling as a % of Total Waste i.e. includes Residual (black bin bag) waste. Household Recycling Centre year to date performance is on track to meet target - YTD figures, allowing for seasonal variation.
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► All areas of lower than expected performance (Red or Amber)
 Measure Target Current position RAG Benchmarking Commentary

¹ **There are no measures with lower than expected performance.**



Total number of measures with a RAG (shown in chart above):
Measures where data currently unavailable:

2
2

▶ Key areas of good performance

Measure	Target	Current position	RAG	Benchmarking	Commentary
1 Deliver congestion management for major infrastructure schemes	Green	Green	Green	Not Available	Five of the seven projects we are monitoring are progressing according to programme, these include the A355 Improvement Project, South-East Aylesbury Link Road, Stocklake Link Road, East West Rail and the Oxford-Cambridge Expressway. Those that are showing as amber include the A4 Sustainable Travel Scheme (Taplow), which is down to two reasons, firstly the extra detailed design work required to address residents' concerns, and secondly to funding issues. Further work is being undertaken to resolve these issues and the project remains on track to be delivered by March 2019, subject to funding. The second project showing as amber is the Eastern Link Road (South), which is owing to the uncertainty surrounding the scheme costs, which are expected to be addressed through the detailed design work over the coming months and via a bid to BCC for forward funding and it is the development scheme that will be required to make a 100% contribution.

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▶ All areas of lower than expected performance (Red or Amber)

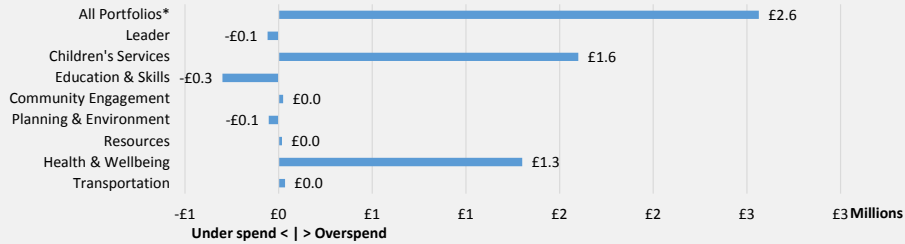
Measure	Target	Current position	RAG	Benchmarking	Commentary
1 Public Satisfaction around our Public Rights of Way (KBI 15 - Rights of Way)	60.0%	58%	Amber	Ranked 69/112 authorities surveyed. We were exactly average across all authorities this year for public satisfaction.	This result comes from the NHT annual survey conducted in the summer, and the results come through in the Autumn (Oct/Nov). This year we scored 58%, which is slightly below our target of 60%. Historically we have scored 60% (2013), 59% (2014) and 58% (2015-2017), which is in line with the current National Average of 58%. From next year 2018.19 some Capital is due to be invested in this area. It should be noted that there are a number of factors that influence public satisfaction, one of them will be whether they have walked recently and whether the pathway they have walked was overgrown. In previous surveys, customers have shown that clear routes are more likely to be walked. The fact that this survey takes place across the summer when there is rainfall and sunshine leading to heavy overgrowth explains why it is difficult to hit higher than 60%.



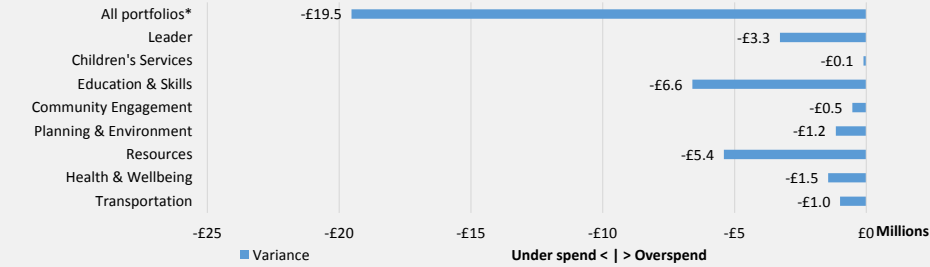
Q3 2017/2018 scorecard

Quad 1 - Managing resources (finance)

Revenue - Year end forecast variance for 2017/2018 at Q3

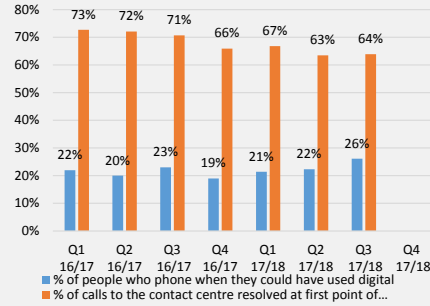


Capital - Year end forecast variance for 2017/2018 at Q3

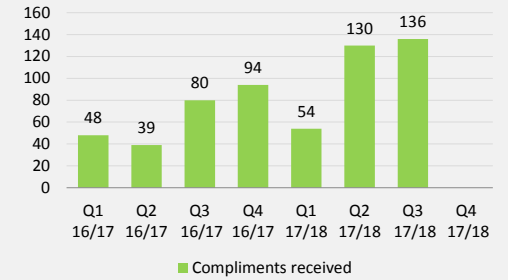


* Capital and Revenue relates to Portfolio finances only and excludes corporate costs and income generation in other parts of the Council.

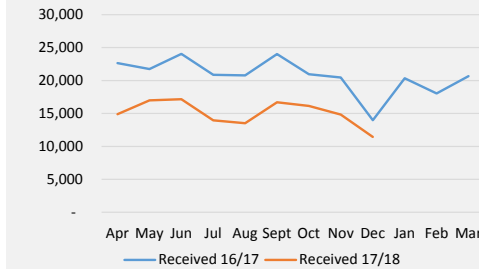
% of people who phone when they could have used digital and % of calls to the contact centre resolved at first point of contact



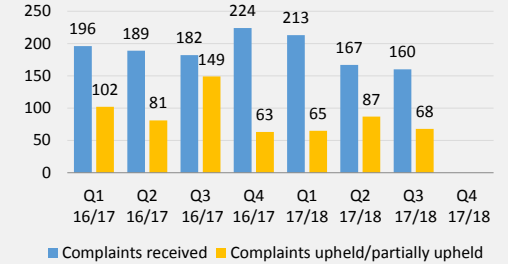
Number of Compliments Received (across the Council)



Number of Customer Service Centre phone calls & emails



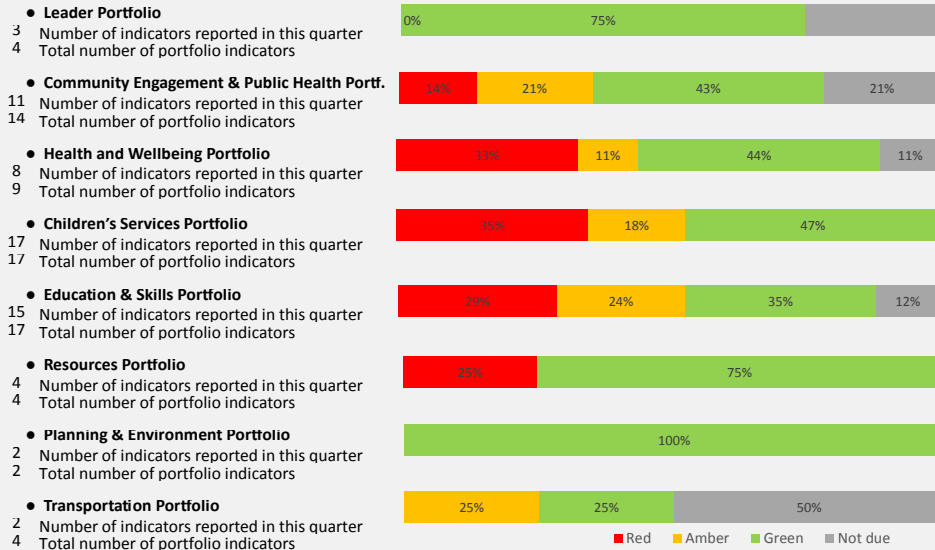
Number of Complaints Received and Complaints Upheld (Stage 1 & 2) - across the Council



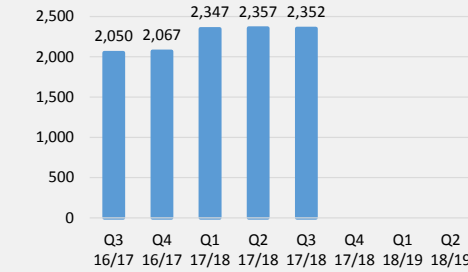
SL

Quad 3 - Strategic priority indicators (performance)

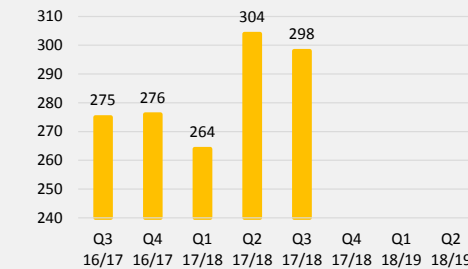
RAG Status of Indicators by Portfolio



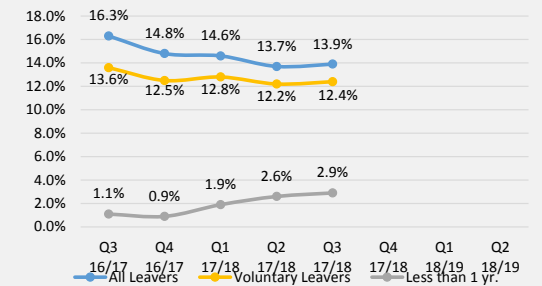
Numbers of BCC staff (FTE)



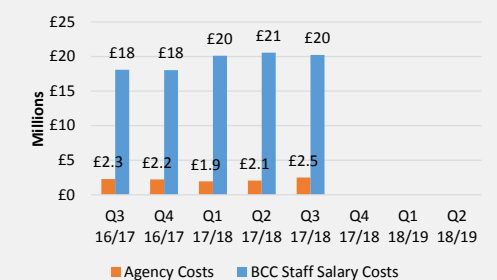
Agency, interim, contractor numbers



Staff Turnover



Agency, interim, contractor and BCC Staff Salary Costs



Quad 2 - Customer service

Agenda Item 9 Appendix 2

- Creating Opportunities & Build Self-Reliance
Enable all our young people to be prepared for the world of work and adult life by promoting volunteering, work experience, apprenticeships and citizenship

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 BCC claimant count rate as % of national claimant count rate.	Low	Quarterly	50%	50%	47%	47%	47%		Green	Claimant Count Rates: London 2.0% Great Britain 1.9% SEMLEP 1.4% South East Region 1.2% Wycombe 1.1% Hertfordshire 1.1% TV Berkshire 0.9% Buckinghamshire 0.9% Aylesbury Vale 0.8% Chiltern 0.7% South Bucks 0.6% Oxfordshire 0.7%	At 0.9% of working age residents, Buckinghamshire's claimant count rate remains at a historic low and less than half the national rate. The share of claimants looking for work in sales occupations (mostly as retail and sales assistants) has increased from 65 per cent in Q2 to 66.7 percent in Q3, having been 12 per cent in 2008. This reflects both a strong demand for flexible employment and the comparatively high rate of churn in low skilled occupations. Despite having risen faster than the national rate for each of the last 15 months Buckinghamshire's claimant count remains less than half the national rate.

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● Keeping Buckinghamshire Thriving & Attractive

Enable the right conditions and incentives to attract new and growing businesses to Buckinghamshire, driving economic growth and enable the right conditions to attract people to live, learn and work in Buckinghamshire

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Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
2 % of new floorspace developed in our 3 Enterprise Zones.	High	Quarterly, cumulative	100.0%	not available (new indicator)	105.7%	105.7%	105.7%		Green	N/A	<p>There has been no further completed employment floorspace (B1/B2/B8) in the Enterprise Zone (EZ) for Q3 , which is in line with target forecasts.</p> <p>At Silverstone, a funding agreement was completed in December 2017 with site owners (MEPC) for the EZ to fund circa £5m of utilities infrastructure to support and accelerate future development phases. Funds will be recovered from future and existing business rates generated in the EZ. MEPC will commence work on the infrastructure in January 2018, with completion due 12-15 months from commencement.</p> <p>There is work onsite at Westcott - where a Rocket Testing Engine Facility is being built. This consists of 1,700 sqm of office space, plus further floor space for the test facility. This is due to be complete Q1 2018/19 (Apr/Jun). At Woodlands 100,000 sqm of employment floorspace is moving through the planning application process. Once the planning is secured (target by April 2018), a marketing strategy for EZ will be implemented. Furthermore, the Arla section of the Woodlands EZ Site already has Reserved Matters Planning Consent, which means the owner / developer (Db Symmetry Ltd) can start development rapidly on that part of the site subject to securing pre lets / pre sales, or speculatively should Db Symmetry choose to do so.</p>

Work to maximise investment in the county, to deliver, manage and maintain local services and strategic infrastructure, including digital highways

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
3 To improve access to super-fast broadband (>30mbps) for Buckinghamshire Commercial Premises (business parks and residential).	High	Quarterly	Graduated target 2017/18 Q1: 93.0% Q2: 93 .6% Q3: 94.2% Q4: 94.8%	not available (new indicator)	Not available	Not available	Not available		Not available	74% of small businesses in business parks and trading estates have access to superfat services (>30mbps) nationwide	This measure is on hold while we review the methodology and is due to be published in Q4 .
4 To improve availability of fixed fibre to residential and business premises.	High	Quarterly	Graduated target 2017/18 Q1: 91.0% Q2: 91.4% Q3: 91.8% Q4: 92.1%	not available (new indicator)	90.3%	91.5%	92.6%		Green	Buckinghamshire 92.6% Central Bedfordshire 94.3% Hertfordshire 95.7% Milton Keynes 97.8% Northamptonshire 96.8% Oxfordshire 95.1% Windsor and Maidenhead 94.4%	Taken from 'Think Broadband' measures of access to superfat broadband (>30mbps), we have moved past our Q3 target of 91.8% superfat coverage (>30mbps) this quarter and have hit our Q4 target of 92.1% a quarter early. Buckinghamshire has demonstrated the biggest quarter-on-quarter improvement of 1.2 percentage points relative to our benchmark group, Northamptonshire have the second biggest improvement at 0.8 percentage points. Between Oct - Dec we had 17 brand new fibre enabled cabinets (side of road) installed, which will deliver superfat broadband to 1,595 premises (resi and non-resi) across Buckinghamshire.

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● Creating Opportunities & Build Self-Reliance

Continue to improve the health and wellbeing of our residents and address major health risks

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Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 % of the eligible population invited to an NHS Health Check.	High	Current quarter only	100.0% Target is the same for both 2016/17 and 2017/18.	97.5% (31,083/31,877)	103.1% (8,220/7,969)	87.4% (7,015/8,023)	93.3% (7,482/8,023)		Red	92.4% (Q2 2017/18 South East) 88.9% (Q2 2017/18 England) 90.2% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people identified as eligible for an NHS Health Check who were invited to attend. 93.3% of eligible people in Buckinghamshire were invited for an NHS Health Check in Quarter 2, which is below target (100%) but above national (88.9%), regional (92.4%) and comparator performance (90.2%) We are targeting practices inviting a lower proportion of their eligible population to support improvement.
2 % receiving an NHS Health Check of those who were offered an NHS Health Check.	High	Current quarter only	48.0% This is the target for 2017/18 Target for 2016/17 was 50.0%.	45.4% (14,111/31,083)	50.1% (4,119/8,220)	53.3% (3,738/7,015)	46.3% (3,467/7,482)		Amber	44.1% (Q2 2017/18 South East) 45.7% (Q2 2017/18 England) 44.9% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people invited for an NHS Health Check who attend. 46.3% of eligible people in Buckinghamshire were invited for an NHS Health Check in Quarter 2, which is slightly below target (48%) but above national (45.7%), regional (44.1%) and comparator performance (44.9%) We are supporting practices to improve delivery of the NHS Health Checks, including strengthening their oversight of performance, and will be delivering a campaign to raise awareness of the service amongst high risk groups.

3	% of appointments offered within 48 hours to clients attending a sexual and reproductive health service.	High	Current quarter only	98.0% Target is the same for both 2016/17 and 2017/18.	98.1% (14,419/14,698)	100.0% This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	100.0% (3,531/3,531) This result is for Q1 2017/18 because the data runs one quarter behind.	100.0% (3,948/3,948) This result is for Q2 2017/18 because the data runs one quarter behind.	Green	Benchmarking information is not available.	This indicator measures the timeliness of appointments offered at sexual health services. Performance for quarter 2 is 100%, above the target of 98%. There is no benchmarking data available to compare.
4	Number of current smokers achieving a 4 week quit.	High	Current quarter only	Target for 2017/18 is 1,088 or 272 per quarter. Target for 2016/17 was 1,520 or 380 per quarter.	1,147	262 This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	305 This result is for Q1 2017/18 because the data runs one quarter behind.	241 This result is for Q2 2017/18 because the data runs one quarter behind.	Red	Benchmarking information is not available.	This indicator measures the number of smokers who achieve a 4 week quit. 241 people in Buckinghamshire achieved a 4 week quit in Quarter 2, which is slightly below the quarterly target (272). No benchmarking information is available. We have delivered a social media campaign during Q3 to raise awareness and increase referrals to the service. Smoking cessation services will be delivered through an integrated lifestyle service from April 2018 onwards.

5	% of successful alcohol treatment completions of those in treatment.	High	This is a rolling, 12-month average and so each quarter represents 12 months activity	40.0% This is the target for 2017/18. Target for 2016/17 was 45.0%.	37.5% (100/267)	37.5% (100/267) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	36.9% (108/293) This result is for Q1 2017/18 because the data runs one quarter behind.	39.1% (117/299) This result is for Q2 2017/18 because the data runs one quarter behind.		Amber	37.3% (Q2 2017/18 South East) 39.5% (Q2 2017/18 England) 36.0% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people receiving treatment for alcohol-related issues who successfully complete treatment. Our performance in quarter 2 was 39.1%, which is slightly below target (40%) and national (39.5%), but above regional (37.3%) and comparator performance (36%). We have recently launched a new adult substance misuse service and are monitoring this regularly to ensure this continues to develop.
6	% of successful drug treatment completions of those in treatment.	High	This is a rolling, 12-month average and so Q4 data is also the annual data	15.0% Target is the same for both 2016/17 and 2017/18.	17.0% (136/802)	17.0% (136/802) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	14.9% (116/777) This result is for Q1 2017/18 because the data runs one quarter behind.	14.5% (111/768) This result is for Q2 2017/18 because the data runs one quarter behind.		Amber	15.6% (Q2 2017/18 South East) 14.9% (Q2 2017/18 England) 15.2% (Q2 2017/18 CIPFA peers).	This indicator measures the proportion of people receiving treatment for drug-related issues who successfully complete treatment. Our performance in quarter 2 was 14.5%, which is slightly below target (15%), as well as below national (14.9%), regional (15.6%) and comparator performance (15.2%). We have recently launched a new adult substance misuse service and are monitoring this regularly to ensure this continues to develop.
7	% of births that receive a face-to-face New Birth Visit within 14 days by a health visitor.	High	Current quarter only	90.0% Target is the same for both 2016/17 and 2017/18.	89.9% (5,424/6,032)	93.2% (1,267/1,361) This result is for Q4 (only) 2016/17 because the data runs one quarter behind.	94.2% (1,375/1,459) This result is for Q1 2017/18 because the data runs one quarter behind.	95.8% (1,392/1,453) This result is for Q2 2017/18 because the data runs one quarter behind.		Green	82.9% (Q4 2016/17 South East) 88.3% (Q4 2016/17 England) 87.9% (Q4 2016/17 CIPFA peers).	This indicator measures the proportion of new birth visits undertaken within 14 days. Performance for quarter 2 is 95.8%, which is above target (90%), national (88.3%), regional (82.9%) and comparator group outturns (87.9%).

Improve community safety and reduce crime and the fear of crime

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
8 Improvement in risk category for those clients working with an Independent Domestic Violence Advocate (IDVA).	High	Cumulative (year to date)	65%	New measure	N/A	77%	71.4%		Green	The Q2 (data runs one quarter behind) outturn of 71.4% is above the target of 65% for this measure. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the impact of the Independent Domestic Violence Advocate (IDVA) service. A reduction in risk was reported for 71.4% of people who engaged with the service in quarter 2, which is above target (65%). We are working with the Police to further develop the service and improve outcomes for people in Buckinghamshire.

Support our voluntary and community sector to develop our communities to help themselves, including empowering communities to deliver and prioritise services and promote good citizenship and inclusivity

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
9 % of customers who rate the registration service as good or excellent.	High	Year to date	95%	99%	99%	100%	100%		Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures customer experience of our registration service. 100% of customers rated the service as Good or Excellent in quarter 3, above the target of 95%.
10 Total number of visitors to Bucks County Museum.	High	Year to date	Graduated target Q1: 23,733 Q2: 50,915 Q3: 68,048 Q4: 90,000	88,874	21,636	56,051	74,839		Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures the number of visitors to Bucks County Museum. Figures reported are cumulative for this year. At the end of quarter 3, 74,839 visitor had attended the museum, which is above target at this point in the year (68,048).
11 Number of downloads per annum in Libraries.	High	Year to date	Graduated target Q1: 24,500 Q2: 49,000 Q3: 73,500 Q4: 98,000	93,481	23,470	50,326	76,367		Green	As this is a local measure there is no national or comparator benchmarking.	This indicator measures the number of downloads conducted in Libraries. Figures reported are cumulative for this year. At the end of quarter 3, 76,367 downloads had been achieved. This is above the target of 73,500 for the same period.

12	% of Future Steps Lone Parent Course starters achieving Education, Employment or Training (EET) within 6 months.	High	Year to date (data only available every 6 months)	33%	46%	N/A	N/A	N/A	Due Q4	Not available	We will have no outturn to compare to target until Q4 as our data is only available at year end.	Data available in quarter 4.
13	% of young unemployed people engaged in support achieve Education, Employment or Training (EET) within 12 months.	High	Year to date (data only available at year end/Q4)	50%	52%	N/A	N/A	N/A	Due Q4	Not available	We will have no outturn to compare to target until Q4 as our data is only available at year end.	Data available in quarter 4.
14	% of sector based work academies course starters achieving Education, Employment or Training (EET) within 3 months.	High	Year to date (data only available at year end/Q4)	40%	40%	N/A	N/A	N/A	Due Q4	Not available	We will have no outturn to compare to target until Q4 as our data is only available at year end.	Data available in quarter 4.

- Safeguarding our vulnerable
Safeguard vulnerable adults including providing understanding and dignity in end of life care.

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Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 % of older people still at home 91 days after hospital discharge. (re-ablement) (Measured for 1 qtr. of the year only).	High	Data only available after year end (snapshot at Q3, followed up in Q4)	75%	75%	N/A	N/A	N/A	Provisional data only available at Q4	Not available	The national average in 2016/17 was 82.7% and our comparator group average for 2016/17 was slightly lower at 81.5%.	Data available in quarter 4.
2 % of CBS clients receiving an annual review (community based services).	High	Year to date	Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0% (20% target tolerance at end of year)	71.1%	17.6%	44.5%	60.2%		Green	The target is graduated through the year to add up to the final year end target of 100.0%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of people receiving community-based services who are reviewed at least once per year. Performance for quarter 3 is 60.2%, which is below the target for this point in the year (75%) but within the 20% target tolerance. An action plan is in place to improve performance including frequent analysis, performance monitoring and recruitment campaigns.
3 % of placement clients receiving an annual review.	High	Year to date	Graduated target Q1: 25.0% Q2: 50.0% Q3: 75.0% Q4: 100.0% (20% target tolerance at end of year)	61.0%	15.7%	35.5%	48.7%		Red	The target is graduated through the year to add up to the final year end target of 100.0%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of people in residential or nursing care who are reviewed at least once per year. Performance for quarter 3 is 48.7%, which is below the target for this point in the year (75%) and not within the 20% target tolerance. Weekly forums have been established to drive improvement. Through these we are reviewing risk ratings of Nursing and Residential homes to conduct reviews to ensure safeguarding is prioritised.

4	% timely CYP transitions (children and young people).	High	Year to date	Graduated target Q1: 12.5% Q2: 25.0% Q3: 37.5% Q4: 50.0%	1.6%	11.1%	9.0%	7.1%		Red	The target is graduated through the year to add up to the final year end target of 50.0%. As this is a local measure there is no national or comparator benchmarking.	This indicator measures the proportion of children and young people who transition from Children's Services to Adult Social Care in a timely manner. Performance for quarter 3 is 7.1%, which is below the target for this point in the year (37.5%). An action plan, strategic forum and Improvement Review are in place to drive improvement. We have reviewed processes to ensure that children and young people who need to transition are identified at an early age.
5	Number of delayed transfers of care (DToc) from hospital.	Low	see note	see note	see note	see note	see note	see note		N/A	Not available	Note: This is an important measure that will be reported on once the national statutory definition has been set and agreed.

Ensure our older, disabled and vulnerable people receive support that is right for their needs, delaying the need for care through earlier diagnosis, intervention and reablement, including helping unpaid carers
Improving outcomes for adults with special educational needs or disability

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
6 % of adults in contact with secondary mental health services who live independently.	High	Year to date	84.5%	84.5%	82.8%	82.0%	80.4%		Amber	<p>The outturn for Q3 is 80.4% which falls short of the annual target of 84.5% and is down versus Q2 and our Q3 position last year, where the outturn was 83.5%.</p> <p>We also perform better than the National average for 2015/16 of 58.6% and our comparator group average for 2015/16 of 51.5%.</p>	<p>This indicator measures the proportion of people in contact with secondary mental health services who live independently.</p> <p>Performance for quarter 3 is 80.4%, which is below target (84.5%) but above national (58.6%) and comparator performance (51.5%). Our target for 2017/18 is stretching and is higher than national and comparator averages.</p> <p>We are addressing data quality issues and expect performance to improve.</p>
7 % of clients using social care who receive direct payments.	High	Year to date	37.0%	40.6%	40.6%	40.4%	41.2%		Green	<p>Our Q3 outturn of 41.2% is above the target of 37.0% and is in line with our position this time last year 41.0%.</p> <p>We are also performing better than the 2016/17 national average of 28.3% and the 2016/17 comparator average of 31.8%.</p>	<p>This indicator measures the proportion of people who receive a direct payment to arrange and purchase their own care.</p> <p>Performance for quarter 3 is 41.2%, which is above target (37%) and above national (28.3%) and comparator performance (31.8%).</p>

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8 Admissions of older people (65+) into residential and nursing care. Rate per 100,000 of population.	Low	Year to date	Graduated target Q1: 130.0 Q2: 260.0 Q3: 390.0 Q4: 520.0	494.2	62.2	140.7	250.9		Green	<p>Our Q3 outturn of 250.9 is well below the Q3 target of 390.0 for this measure. It is good to be below the target. This puts us on track to be below target for year end of 520.0.</p> <p>We are also performing better than we were at Q3 last year where the outturn was 287.5. The national and comparator group averages are based on the year end performance for this measure so can not be compared until Q4.</p>	<p>This indicator measures the number of older people admitted to long term residential or nursing care, expressed as a rate per 100,000 population.</p> <p>Performance for quarter 3 is 250.9, which is better than our target at this point in the year (390) and better than our performance in quarter 3 2016/17 (287.5).</p>
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9	Admissions of adults (under 65 yrs.) into residential and nursing care. Rate per 100,000 of population.	Low	Year to date	Graduated target Q1: 2.8 Q2: 5.6 Q3: 8.4 Q4: 11.2	11.2	1.0	2.2	5.4		Green	Our Q3 outturn of 5.4 is well below the Q3 target of 8.4 for this measure. It is good to be below the target. This puts us on track to be below target for year end of 11.2. We are also performing slightly better than we were at Q3 last year, where the outturn was 6.9. The national and comparator group averages are based on the year end performance for this measure so can not be compared until Q4.	This indicator measures the number of younger adults admitted to long term residential or nursing care, expressed as a rate per 100,000 population. Performance for quarter 3 is 5.4, which is better than our target at this point in the year (8.4) and better than our performance in quarter 3 2016/17 (6.9).
10	% of adults with learning disabilities who live in their own home or with their family	High	Year to date	67.3%	69.2%	67.2%	66.2%	63.8%		Red	The Q3 outturn for this measure of 63.8% is below the target of 67.3% however is a slight improvement on last year's Q3 outturn of 62.3%. The national average for 2016/17 for this measure is 76.2% and our comparator group average for 2016/17 is 75.1%.	This indicator measures the proportion of adults with learning disabilities who live independently or with their family Performance for quarter 3 is 63.8%, which is below target (67.3%)and below national (76.2%) and comparator performance (75.1%) We are working with providers to revise service models and develop capacity for independent living including the new Hughenden Gardens village, this process will take 6-12m and is a key focus of our transformation work.

- Safeguarding our vulnerable
Safeguard vulnerable children; keep children in their own home where it is safe to do so and identify and take action where we find exploitation of children and young people

► Quality

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 % repeat referrals	Low	Month only (not quarterly data)	20%	30%	30%	35%	28%		Red	Statistical Neighbours (21%) and England (22%), South East (26%).	<p>This measure looks at the number of referrals that come into Children's Social Care for a second or subsequent time after their previous involvement ended. There has been an improvement in the repeat referral rate from 35% in Q2 to 28% in Q3, which brings us closer to the SE average of 26%. This remains above the 20% target and is higher than the Council's Statistical Neighbours (21%) and England (22%).</p> <p>The audit work being undertaken by the Assessment Teams has had a positive impact on the repeat referral rate. The audits identify actions to improve practice of Social Workers and management oversight in the teams. Action being taken to improve further focuses on additional auditing by Managers on repeat referrals, tackling domestic abuse (a key driver of repeat referrals) and ensuring support identified when closing assessments is delivered. As a result of this audit work, the quality of assessments and plans for children will improve which ensures children and families get the right support at the right time so problems do not escalate and result in subsequent referrals to social care. This will improve the percentage of repeat referrals and well as outcomes for children and families.</p>

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2	% of children who became the subject of a child protection plan for a second or subsequent time	Low	Month only (not quarterly data)	18%	New	18%	23%	33%		Red	Statistical Neighbours (23%), the South East (22%) and England (19%).	<p>This indicator relates to children who are placed on a child protection plan again after previously being on a child protection plan. In Q3 33% of children became the subject of a child protection plan for a second or subsequent time, compared to 23% in Q2. This relates to 24 children in Q3 compared to 17 in Q2. This is over the target of 18% (good to be low), and higher than our Statistical Neighbours (23%), the South East (22%) and England (19%).</p> <p>The strategy put together to deal with neglect in the County sets out how the local authority will identify and engage families at the earliest opportunity with preventative services, including effective assessment and development of a clear action plan in order to prevent children becoming subject to a child protection plan for the second time. Other improvement actions focus on staff development and oversight to improve the management of risk, the quality and delivery of Child Protection Plans.</p>
3	% of children subject to a Child Protection Plan lasting 2 years or more	Low	Month only (not quarterly data)	2%	1%	1%	3%	2%		Green	Statistical Neighbours and England (2%), South East (3%).	<p>This measure looks at the number of children who are on a child protection plan for two years or more compared to the total number of children who are on a child protection plan. Buckinghamshire is performing well in this area with just 2% of children being on a child protection plan for two or more years. The good performance is attributed to the audit and quality assurance work undertaken by the child protection and conference chairs.</p>

4	% of care leavers in suitable accommodation	High	Month only (not quarterly data)	78%	90%	93%	86%	91%		Green	Statistical Neighbours (79%), South East (80%), England (84%).	<p>This indicator refers to our duty to provide or maintain a care leaver in suitable accommodation.</p> <p>In Q3 91 % of care leavers in Bucks were in suitable accommodation, which is above target and is better than our Statistical Neighbours (79%), the South East (80%) and England (84%). Performance has been above target for the last 3 quarters.</p> <p>Assistant Team Managers are appointed in North and South Care Service Teams specifically to supervise the work of the Personal Advisers and to ensure that performance is consistently maintained and improved. Care Services have good working partnerships with Buckinghamshire's Commissioners, who source suitable accommodation, and with District Council Housing Officers. A Housing Protocol is in place and regularly reviewed.</p>
5	% of care leavers in employment, education, or training (EET)	High	Month only (not quarterly data)	47%	64%	65%	60%	67%		Green	Statistical Neighbours (52%), South East (50%), England (50%).	<p>This indicator relates to our duty to set out an education or training plan for a care leaver which extends beyond their 21 birthday. Some young people will be in employment post education/training.</p> <p>Current performance (67% of care leavers in EET) is above target and is higher than our Statistical Neighbours (52%), the South East (50%) and England (50%). Performance has been above target for the last three quarters.</p> <p>Work to improve performance further includes the development of a skills database aiming to match care leavers to opportunities on offer, and working with children in care to hear their views on what would be most useful.</p>

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
6 % of Children in Need (not including CP, CLA) seen in the last 6 weeks	High	Month only (not quarterly data)	100% (5% tolerance)	New Definition	90%	88%	88%		Amber	<p>Benchmarking information is not available.</p> <p>Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).</p>	<p>This indicator relates to the requirement for children who are being supported through a Child in Need plan to be seen by a Social Worker every 6 weeks.</p> <p>88% of Children in Need were seen in the last 6 weeks, this is 7% below the tolerance target of 95% (and the same as performance in Q2). Benchmarking information is not available.</p> <p>The increasing number of children in need has led to Social Workers carrying higher caseloads, in some teams, which has affected their ability to see all children in time. The main action being taken at present is an audit programme of all children in need cases to ascertain the most appropriate way to meet their needs. In addition, the service is determined to improve management oversight so that when new cases come through the front door all alternative options are considered before a decision is made to progress to an assessment by Children's Services.</p>

7	% of children subject to a Child Protection (CP) Plan seen in the last 4 weeks	High	Month only (not quarterly data)	100% (5% tolerance)	95%	95%	95%	96%		Green	The % of children on a CP plan seen in the last 4 weeks is above the tolerance target of 95%. Benchmarking information is not available. Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).	Children who are at risk of harm are made subject to a Child Protection Plan and current local practice standards require them to be seen by a Social Worker every 10 days. The percentage of children on a CP plan seen in the last 4 weeks is 96% and above the tolerance target of 95%. Performance by the Social Work teams has remained at or above the tolerance target since April 2017. Team Managers receive twice weekly reports on visits that are due for children on Child Protection Plans. Heads of Service check performance weekly with the Team Managers. When it is identified that individual workers may struggle to visit children on time, contingencies are put in place with support being provided by other teams from across Children's Social Care. This effective and timely management oversight will continue to ensure performance is maintained.
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8	% Children Looked After (CLA) seen in the last 6 weeks	High	Month only (not quarterly data)	100% (5% tolerance)	94%	93%	93%	95%		Green	Benchmarking information is not available. Note: There is a 5% tolerance against the target of 100% to allow for exceptions for this indicator where a child cannot be seen for legitimate reasons (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).	This indicator relates to the requirement for children in care to be seen by a Social Worker every 6 weeks (unless they are in a long term and matched foster placement in which case they are seen every 12 weeks). The % of looked after children seen in the last 6 weeks has improved from 92% in Q2 to 95% in Q3 (exactly in line with the tolerance target). This improvement has been achieved despite an overall increase in the number of looked after children during this period (from 452 to 471). This good performance is due to regular management oversight, and proactive monitoring of timescales.
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► Reviewing children's Plans

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Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
9 % of Children in Need (CIN) reviewed in time (not including Child Protection, Children Looked After)	High	Month only (not quarterly data)	100% (15% tolerance)	New Definition	86%	81%	77%		Amber	Benchmarking information is not currently available. Note: There is a 15% tolerance against the target of 100% to allow for exceptions (85-100% = Green, less than 85% = Amber, less than 76.5% = Red).	Children and their families who are subject to a Child In Need plan are required to have a first review of this plan one month after it has been agreed, and subsequently the plan should be reviewed every 3 months. In Q3 77% of Children in Need were reviewed within the timescale, this is 8% below the tolerance target of 85%. Actions being taken to improve performance focus around improved management oversight and strengthened performance management at team and individual level – supported by monthly trend and analysis reports.

10	% of Child Protection Plans reviewed in timescales	High	Month only (not quarterly data)	100% (5% tolerance)	96%	88%	95%	95%		Green	Benchmarking information is not currently available. Note: There is a 5% tolerance against the target of 100% to allow for exceptions (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).	Children who are on a child protection plan are required to have the first review of their plan within 3 months of the initial conference and further reviews of the plan should be held at 6 month intervals. 95% of children on CP plans were reviewed within timescale in Q3, in line with the tolerance target. Performance has remained the same between Q2 and Q3. Benchmarking information is not currently available.
11	% of CLA (Children Looked After) have their reviews completed on time	High	Month only (not quarterly data)	100% (5% tolerance)	96%	87%	94%	98%		Green	Benchmarking information is not currently available. Note: There is a 5% tolerance against the target of 100% to allow for exceptions (95-100% = Green, less than 95% = Amber, less than 85.5% = Red).	When a child becomes looked after their first review must take place within 20 working days. The second review must take place within 3months of the initial review and subsequent reviews at intervals of not more than 6 months thereafter. 98% of looked after children were reviewed within timescale in Q3, which is better than the tolerance target of 95%. Performance has improved by 4% since Q2. Benchmarking information is not currently available.

► Timeliness of the journey of the child

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
12 % assessments completed in 45 working days	High	Month only (not quarterly data)	100% (14% tolerance)	89%	81%	75%	69%		Red	Statistical Neighbours (86%), South East (83%), England (83%). Note: There is a 14% tolerance against the target of 100% to align with Statistical Neighbour performance (86%-100% = Green, less than 86% = Amber, less than 77.4% = Red).	<p>After a referral has been received by Children’s Social Care, a Child and Family Assessment is required to be completed ideally within 20 days and at the most within 45 days.</p> <p>The percentage of assessments completed within the 45 day statutory timescale was 69% in Q3, 17% below the tolerance target of 86%. Current performance is below our Statistical Neighbours (86%), the South East (83%) and England (83%).</p> <p>A key issue driving this performance has been an increase in demand for Child and Family Assessments beyond the capacity available in the service. Additional agency Social Worker positions have recently been filled. The recruitment of suitably skilled social workers has been challenging in some teams.</p> <p>Other improvement actions focus on strengthened performance management at team and individual level, and additional management oversight focused on quality and standards from January to March to ensure consistency of practice.</p>
13 % ICPC (Initial Child Protection Conference) held within 15 working days of the strategy discussion	High	Month only (not quarterly data)	100% (18% tolerance)	53%	56%	91%	95%		Green	Statistical Neighbours (82%), South East (72%) and England (77%). Note: There is a 18% tolerance against the target of 100% to align with Statistical Neighbour performance (82%-100% = Green, less than 82% = Amber, less than 73.8% = Red).	<p>When a child protection investigation starts, an initial child protection conference is required to be held within 15 days of the start of this investigation if the threshold is met. 95% of ICPCs were held within 15 days in Q3, meaning we are currently performing well against our tolerance target and Statistical Neighbours. Performance has been consistently better than the tolerance target since July ‘17.</p> <p>Process changes and management actions introduced in July have improved performance in this area. The main reasons for conferences not being held in time relate to availability of interpreters, the availability of other agencies to attend and parents asking for a different date so that they are able to attend. When it is known that conferences will take place later than 15 days, the Social Work team put in place an interim safety plan where appropriate.</p>

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Sufficiency of children's placements

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
14 % of CLA living within 20 miles of home	High	Month only (not quarterly data)	56%	38%	36%	57%	51%		Amber	Statistical Neighbours (62%), South East (63%), England (74%).	As a corporate parent it is our statutory duty to place children within the council boundary where possible and we aim to place as many children as possible within 20 miles of their home address. In Q3 51% of children were placed within 20 miles of their home address, 5% below our target of 56%. This is below our Statistical Neighbours (62%), the South East (63%) and England (74%). Note that this is based on uncleaned data at Q3. We are reviewing all services that identify and provide placements for Buckinghamshire children so children can be placed closer to home when we become their corporate parent. This includes focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home and foster care places across Buckinghamshire.
15 % of children in care placed with own provision (in-house foster care and Buckinghamshire Children's home)	High	Month only (not quarterly data)	24%	17%	16%	16%	15%		Red	CIPFA neighbours (44%) - Source: Children Looked After CIPFA report 2016.	In Q3 15% of looked after children were placed with an in-house foster carer; 9% below the target of 24% and 29% below our comparative CIPFA neighbours (44%). We are seeking to increase the proportion of children placed with an in-house foster carer or in a Buckinghamshire Children's Home through a range of actions - including a review of Fostering and Adoption services. Other improvement actions focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home and foster care places across Buckinghamshire.
16 % of Children Looked After (CLA) in residential care	Low	Month only (not quarterly data)	10%	11%	10%	12%	13%		Red	Comparative CIPFA neighbours (9%) - Source: CLA CIPFA report 2016.	In Q3 13% of looked after children were placed in residential care; above our target of 10% and our comparative CIPFA neighbours (9%). The rise of 1% in Q3 (compared to Q2) related to 5 additional children in residential care. We are reviewing all services that identify and provide placements for Buckinghamshire children so children can be placed closer to home when we become their corporate parent. Other improvement actions focus on developing a robust evidence base to underpin our placement sufficiency strategy which will inform the increased provision of residential care home places across Buckinghamshire.

Q3

► Permanency for children

Measure	Good to be	Data period	Target	Mar 2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
17 % of children waiting <14 months between entering care and moving in with their adoptive family	High	Financial year	100%	79%	67%	50%	55%		Red	Statistical Neighbours (43%), England (47%).	<p>This indicator measures the length of time children who are placed for adoption wait before they move into an adoptive family. In Q3 55% of children waited under 14 months between entering care and moving in with their adoptive family, and increase of 5% compared to Q2. Although below our local target of 100%, this measure is performing better than our Statistical Neighbours (43%) and England (47%).</p> <p>The adoption team continues to work with a significant number of children with complex needs who will often take longer to place. Actions being taken to improve performance focus on recruiting more adopters (particularly those able to care for children with more complex needs), and the 'Foster to Adopt' scheme aiming reduce delay and minimise placement moves for children in our care.</p>

- Safeguarding our vulnerable
 Improve outcomes for children with special educational needs or disability
 Deliver effective interventions and family support to achieve better outcomes for all children, reducing the need to access statutory services

► Improving Education Standards for Disadvantaged Pupils

100

Measure	Good to be	Data period	Target	Last years outturn 2016	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 Year 1 Phonics - expected standard gap between disadvantaged pupils % and others %	Low	Annual outturn only	13%	17%	23%	18%	17%	16%	Red	2017 England = 14% (disadvantaged = 70%, other = 84%)	<p>This indicator measures the gap in attainment between disadvantaged and non-disadvantaged pupils at the Year 1 Phonics check. 68% of disadvantaged pupils in Buckinghamshire met the expected standard compared to 84% of non-disadvantaged pupils nationally. This reported gap of 16% has improved from 2016 but is worse than the target (13%) and national average (14%).</p> <p>Local forums are in place to promote best practice and monitor improvement. A wider approach to tackle persistent issues of social mobility and under-achievement amongst disadvantaged pupils is also underway.</p>
2 Key Stage 2 - expected standard (reading, writing & maths) gap between disadvantaged pupils % and others %	Low	Annual outturn only	22%	24%	N/A	N/A	24%	30%	Red	2017 England = 20% (disadvantaged = 48%, other = 68%)	<p>This indicator measures the gap in attainment between disadvantaged and non-disadvantaged pupils at Key Stage 2 for reading, writing and maths. 38% of disadvantaged pupils in Buckinghamshire achieved the expected standard compared to 68% of non-disadvantaged, pupils nationally This reported gap of 30% has remained static since 2016 and is worse than the target (22%), and national average (20%)</p> <p>We have recently initiated a project to identify and share good practice throughout the Primary School community in Buckinghamshire, and have secured funds to target key schools. A wider approach to tackle persistent issues of social mobility and under-achievement amongst disadvantaged pupils is also underway.</p>

3	Key Stage 4 - Attainment 8 gap between disadvantaged pupils and others	Low	Annual outturn only	12.3	13.9	N/A	N/A	13.9	data not available	Not available	Not available	Data due to be published on 25th January 2018, and will be reported in Q4.
4	Early Years Foundation Stage Profile - 'good level of development' gap between disadvantaged pupils % and others %	Low	Annual outturn only	18%	18%	24%	21%	18%	19%	Amber	National data is not available for this group of pupils	This indicator measures the development gap between disadvantaged pupils and all others at Early Years Foundation Stage. 56% of disadvantaged pupils in Buckinghamshire achieved a "Good Level of Development" compared to 75% of non-disadvantaged pupils. This gap of 19% is worse than the target (18%) and has remained static since 2016. The 'Improving Outcomes Diminishing Differences' Early Years project has successfully raised attainment in previous years and this project will continue in 2018 working with a new cohort of schools.

► Improving Education for SEND Pupils

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Measure	Good to be	Data period	Target	Last years outturn 2016	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
5 Key Stage 2 - % of pupils with a statement of SEN or EHCP reaching the expected standard in reading, writing and mathematics	High	Annual outturn only	11%	9%	N/A	N/A	9%	8%	Amber	England 2017 = 8% South East 2017 = 7%	This indicator measures attainment for pupils with a statement or EHCP at Key Stage 2 for reading, writing and maths. 8% of children in Buckinghamshire reached the expected standard, which is below target (11%), above the South East average (7%) and consistent with national and performance in 2016. Additional training and monitoring processes are being implemented to ensure that children are supported effectively, and a pilot is underway to ensure that needs are identified as early as possible.

6	Key Stage 4 - average Attainment 8 score for pupils with a statement of SEN or EHCP	High	Annual outturn only	22.0	19.9	N/A	N/A	19.9	data not available	Not available	Not available	Data due to be published on 25th January 2018, and will be reported in Q4.
	Measure	Good to be	Data period	Target	Last years outturn 2016	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
7	% new Education, Health & Care plans issued within 20 weeks (excluding exceptions)	High	Quarterly	100.0%	50.9%	16.4%	19.8%	19.0%		Red	2016 calendar year Buckinghamshire = 50.9 South East = 43.1 England = 58.6	This indicator measures the number of young people with Special Educational Needs and/or disability who receive a support plan in a timely manner. Figures reported are cumulative for this year to date. Performance in quarter 3 of 19.4% is below target (100%), regional (42.5%) and national averages (55.7%). We have developed a comprehensive recovery plan to improve performance against this indicator which will strengthen multi-agency working, we are conducting a recruitment campaign to ensure capacity is sufficient and we are consulting on a restructure of the SEND service to effect improvement.

- 102 Creating Opportunities & Build Self-Reliance
Ensure that our pre-school children grow up 'school ready' and enable and support all our children to be successful and cared for throughout their school years
- Exclusions and Attendance

	Measure	Good to be	Data period	Target	Last outturn	2014	2015	2016	2017	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
8	Overall attendance rate - primary schools	High	Annual outturn only	96.1%	96.1% (2015/16)	96.3%	96.3%	96.1%	data not available	data not available	N/A	Data for 2016/17 academic year expected Q4.
9	Overall attendance rate - secondary schools	High	Annual outturn only	94.8%	94.5% (2015/16)	94.8%	94.5%	94.5%	data not available	data not available	N/A	Data for 2016/17 academic year expected Q4.

10	Permanent exclusion rate - primary	Low	Annual outturn only	0.02%	0.01% (2015/16 academic year)	data not available	data not available	0.01% This result is for the accademic year 2015/16 because the data runs one year behind.	0.05% This result is for the accademic year 2015/16 because the data runs one year behind.	Red		Annual measure reported previously - no updates.
11	Permanent exclusion rate - secondary	Low	Annual outturn only	0.10%	0.13% (2015/16 academic year)	data not available	0.08%	0.13% This result is for the accademic year 2015/16 because the data runs one year behind.	0.24% This result is for the accademic year 2015/16 because the data runs one year behind.	Red		Annual measure reported previously - no updates.

► Quality of schools

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
12 % of pupils attending schools rated good and outstanding by Ofsted	High	Current quarter only	90.0%	88.0%	88.6%	89.0%	90.1%		Green	England 31/8/2017 = 88% South East 31/8/2017 = 88%	This indicator measures the proportion of pupils in Buckinghamshire who attend a school rated as Good or Outstanding by Ofsted. 90.1% of pupils in Buckinghamshire currently attend a school within these rating categories which above both national and regional averages (both 88% as at 31/08/2017) and is just above target (90%). Our draft Education and Skills Strategy sets out the ambitions for ALL children and this is driving our approach to maintain and improve this performance.

► Improving Education Standards for All Pupils - Attainment

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Academic Year 2014/2015	Academic Year 2015/2016	Academic Year 2016/2017	Academic Year 2017/2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
13 Early Years Foundation Stage Profile - % of pupils achieving a good level of development	High	Annual outturn only	72%	71%	64%	68%	71%	74%	Green	England 2017 = 71% SE 2017 = 74%	This indicator measures the proportion of pupils achieving a good level of development at Early Years Foundation Stage. 74% of pupils in Buckinghamshire achieved a good level of development at this stage Which is above target (72%), national average (71%) and an increase from 2016.
14 Year 1 Phonics - % of pupils reaching the expected standard	High	Annual outturn only	83%	81%	72%	77%	81%	82%	Amber		Annual measure reported previously - no updates.

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105	15	Key Stage 1 - % of pupils reaching the expected standard in reading	High	Annual outturn only	78%	77%	N/A	N/A	77%	79%	Green		Annual measure reported previously - no updates.
	16	Key Stage 1 - % of pupils reaching the expected standard in writing	High	Annual outturn only	68%	65%	N/A	N/A	65%	69%	Green		Annual measure reported previously - no updates.
	17	Key Stage 1 - % of pupils reaching the expected standard in mathematics	High	Annual outturn only	75%	72%	N/A	N/A	72%	76%	Green		Annual measure reported previously - no updates.
	18	Key Stage 2 - % of pupils reaching the expected standard in reading, writing and mathematics	High	Annual outturn only	57%	56%	N/A	N/A	56%	64%	Green	England (state-funded) 2017 = 62% SE 2017 = 63%	This indicator measures the proportion of pupils at Key Stage 2 who reach the required standard for reading, writing and maths. 64% of pupils in Buckinghamshire achieved at least the expected standard which is above our target of 57%, national average (62%) and regional average (63%), and represents an increase from 2016.
	19	Key Stage 4 - average Attainment 8 score	High	Annual outturn only	58.0	55.4	N/A	N/A	55.4	52.6	Amber	England (state-funded) 2017 = 46.1 SE 2017 = 47.2	This indicator measures pupil attainment at Key Stage 4 across 8 key subjects. Provisional results for Buckinghamshire show that the average score in 2017 was 52.6 which is below target (58.0), but above national (46.1) and regional averages (47.2). Due to changes in how this measure is calculated results nationally have decreased since 2016. Buckinghamshire results only decreased by 2.8 compared to a national decrease of 4.0. Work is underway to ensure that schools requiring improvement receive targeted support this academic year.

Achieving best value for money and delivering services as efficiently as possible

Measure	Good to be	Data period	Target	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 Forecast revenue expenditure keeps to budget	Breakeven (underspends are positive)	Year end forecast	Breakeven (underspends are positive)	£2.857m underspend	£2.954m underspend	£0.338m underspend		Green	No benchmarking is available as this is an internal BCC specific financial PI.	Underspend of £2.954m in Q2 17/18 has reduced to £0.338m in Q3 17/18. There are both local plans to address this and sufficient contingency budgets to mitigate the risk of an overall budget overspend. Note that Scorecard figures relate to Portfolio finance only.
2 Forecast released capital expenditure keeps to budget	Breakeven (underspends are positive)	Year end forecast	Breakeven (underspends and slippages are positive)	£4.233m slippage	£8.126m slippage £5m underspend £13.126 Total	£13.3m slippage £6.8m underspend £20.1m Total		Green	No benchmarking is available as this is an internal BCC specific financial PI.	The significant slippage relates to Schools Construction projects and Strategic Transport projects. The underspend relates to the Orchard House/Southern Area Office Strategy & NCO 3rd lift projects which have been stopped/are under review.
3 Reduce revenue expenditure through service efficiencies	High	Year end forecast	£16.532m	£16.532m	£15.624m	£15.624m		Red	No benchmarking is available as this is an internal BCC specific financial PI.	A number of efficiency initiatives within the Health & Wellbeing portfolio are not fully delivering against plans.
4 Increase revenue through additional income	High	Year end forecast	£6.613m	£6.613m	£6.808m	£6.808m		Green	No benchmarking is available as this is an internal BCC specific financial PI.	Income generation has been achieved in areas such as rental returns on property portfolio investment and the energy income from the Solar Photovoltaic panel programme.

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● Keeping Buckinghamshire Thriving & Attractive

Protect and enhance our high quality environment, mitigate the impact of strategic national infrastructure projects and promote and encourage sustainable approaches to the use of natural resources and waste

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 % of waste collected for recycling, reuse, composting or anaerobic digestion from household sources (household collection and Household Recycling Centres) [National Indicator 192]	Neutral	Quarterly	56%	56%	56% (this result is for Q4 2016/17 because the data runs one quarter behind)	59.5% (this result is for Q1 2017/18 because the data runs one quarter behind)	58.9% (this result is for Q2 2017/18 because the data runs one quarter behind)		Green	Ranked 32 of 352 for the total household waste recycling, composting and reuse rate for English local authorities from April 2014 to March 2015. South Oxfordshire ranked 1 (66.6%), Buckinghamshire ranked 32 (55.5%), Newham ranked 352 (14.7%) http://www.letsrecycle.com/councils/league-tables/	County Wide Recycling figures are always one quarter in arrears. Year to date performance is on track to meet BCC year-end target of 56% and to possibly exceed. There remains a longer term aspirational target of 60%, but this is unlikely to be met due to reduced recycling/composting volumes. The larger part of performance is from green waste composting, which is seasonal, HRC recycling volumes remained steady around 75%. During Q3 there has been countywide behaviour changes and communications to help improve performance. It is too early to understand/correlate if this is having a direct impact.
2 % of re-use, recycling, composting and diversion from landfill for waste delivered at our Household Recycling Centres (HRCs) across Bucks	Neutral	Monthly (1 month in arrears from the quarter end date)	70%	73%	76%	76%	75%		Green	N/A	This measures the % of Household Waste that is sent for Recycling as a % of Total Waste i.e. includes Residual (black bin bag) waste. Household Recycling Centre year to date performance is on track to meet target - YTD figures, allowing for seasonal variation.

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- Keeping Buckinghamshire Thriving & Attractive
Repair our highways (roads, footpaths, street lights, bridges and drainage) as effectively and speedily as possible

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Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
1 % of principle roads where structural maintenance should be considered (our 'A' roads) NI-168	Neutral	Annual measure	5.0%	3.7%	Not available	Not available	Not available	Due Mar	Not available	N/A	Data is due in March 2018.
2 % Footways requiring structural maintenance (AM04M)	Neutral	Annual measure	10.0%	10.9%	Not available	Not available	Not available	Due Mar	Not available	N/A	Data is due in March 2018.
3 Public Satisfaction around our Public Rights of Way (KBI 15 - Rights of Way)	High	Annual measure	60.0%	58.0%	Not available	Not available	58%	Not available	Amber	Ranked 69/112 authorities surveyed. We were exactly average across all authorities this year for public satisfaction.	This result comes from the NHT annual survey conducted in the summer, and the results come through in the Autumn (Oct/Nov). This year we scored 58%, which is slightly below our target of 60%. Historically we have scored 60% (2013), 59% (2014) and 58% (2015-2017), which is in line with the current National Average of 58%. From next year 2018.19 some Capital is due to be invested in this area. It should be noted that there are a number of factors that influence public satisfaction, one of them will be whether they have walked recently and whether the pathway they have walked was overgrown. In previous surveys, customers have shown that clear routes are more likely to be walked. The fact that this survey takes place across the summer when there is rainfall and sunshine leading to heavy overgrowth explains why it is difficult to hit higher than 60%.

Improve the connectivity and reliability of Buckinghamshire's transport network to stimulate economic growth and promote more sustainable travel

Measure	Good to be	Data period	Target	Last years outturn 2016/2017	Q1 Jun 2017	Q2 Sep 2017	Q3 Dec 2017	Q4 Mar 2018	Latest performance (RAG)	Benchmarks	Q3 2017/18 CABINET Commentary
4 Deliver congestion management for major infrastructure schemes	Green	Quarterly	Green	new indicator (not available)	Amber	Green	Green		Green	N/A	Five of the seven projects we are monitoring are progressing according to programme, these include the A355 Improvement Project, South-East Aylesbury Link Road, Stocklake Link Road, East West Rail and the Oxford-Cambridge Expressway. Those that are showing as amber include the A4 Sustainable Travel Scheme (Taplow), which is down to two reasons, firstly the extra detailed design work required to address residents' concerns, and secondly to funding issues. Further work is being undertaken to resolve these issues and the project remains on track to be delivered by March 2019, subject to funding. The second project showing as amber is the Eastern Link Road (South), which is owing to the uncertainty surrounding the scheme costs, which are expected to be addressed through the detailed design work over the coming months and via a bid to BCC for forward funding and it is the development scheme that will be required to make a 100% contribution.
A355 Improvement Project (Beaconsfield)	Green	Quarterly	Green	new indicator (not available)	Amber	Amber	Amber		Green		Overall this project is two months behind schedule, but is still expected to be complete by May 2019, the Local Transport Body (LTB) met and have agreed to allocate funding to allow this project to proceed. The LTB decision is due to be reported to the LEP Board on 2 February. Detailed Design work is complete and construction is programmed to commence in May 2018. There is ongoing liaison with South Bucks District Council (SBDC) regarding their local plan policy to seek a policy for clawback of forward funding of infrastructure via s106/CIL. There have been some minor delays in land acquisition, which is expected to be resolved in February 2018.
A4 Sustainable Travel Scheme - Taplow	Green	Quarterly	Green	new indicator (not available)	Green	Amber	Amber		Amber		Further detailed design work has been undertaken and completed to address residents' concerns. A Cabinet Member report was signed off 18 December 2018 . This project is showing as amber owing to two reasons: (1) the extra detailed design work outlined above, and (2) funding issues - further work is being undertaken to resolve these issues and this project remains on track to be delivered by March 2019, subject to funding.
Eastern Link Road - South (Aylesbury)	Green	Quarterly	Green	new indicator (not available)	Amber	Amber	Amber		Amber		The original Aylesbury Woodlands and Eastern Link Road (south) combined planning application was submitted in March 2016. The application was determined at the Strategic Development Planning Committee on 26th October 2017 with a resolution to grant planning consent, which is overdue compared to forecast. The next stages of the project include detailed design work, discharge of reserved matters planning conditions and subsequent construction of ELRs. The scheme remains on schedule, however uncertainty remains over scheme costs which are expected to be addressed through detailed design work over the coming months and via a bid to BCC for forward funding and it is the development scheme that will be required to make a 100% contribution.
South-East Aylesbury Link Road	Green	Quarterly	Green	new indicator (not available)	Green	Green	Green		Green		Consultants have been commissioned to undertake detailed modelling work, preliminary design is nearing completion, as are the site surveys. The first public consultation event took place on the 1st November 2017, and we are currently analysing the results from this consultation. The project remains on programme and within budget

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Stocklake Link Road (Aylesbury)	Green	Quarterly	Green	new indicator (not available)	Amber	Green	Green	Green	Stocklake Link Road project is substantially complete. The works were completed on time and under budget. Outstanding scheme defects are being addressed through the maintenance period, and meetings are being held with the designers to address issues identified after completion.
East West Rail (EWR)	Green	Quarterly	Green	new indicator (not available)	Not available	Green	Green	Green	The East West Rail Western Section, from Oxford to Bedford and Aylesbury to MK, is still on schedule to be completed by 2022-24. The East West Rail Consortium continues to lobby for completion of the Western Section, which was given funding in the Autumn Budget. Work is ongoing to coordinate design and construction with High Speed Two (HS2), where the existing EWR track bed needs to be moved to accommodate HS2. A third round of public consultation on the scheme is taking place from January-February. Following this, the East West Rail Alliance intends to submit the Transport & Works Act Order, which gives authority to construct and operate the railway, in April 2018. The Government officially launched the East West Railway Company in December, which is aiming to have the 'missing link' between Bedford and Cambridge open by the 'mid-2020s'.
Expressway (Oxford-Cambridge)	Green	Quarterly	Green	new indicator (not available)	Not available	Green	Green	Green	Jacobs have now been appointed by Highways England to carry out the preparation of the Strategic Outline Business Case, which will prepare the case for the proposals to be agreed by the Secretary of State for potential funding as part of the Road Investment Strategy for 2020 – 2025. Stakeholder Engagement: A stakeholder engagement event was held on 18th October 2017, to help provide an opportunity for key stakeholders, like local authorities, to influence how future engagement is organised and understand the timescales for the project. The EEH Programme Director will be a member of the senior stakeholder group, to help ensure that the engagement takes account of all the existing activity by local authorities in the Oxford-Cambridge Corridor. There was an Environment Reference Group Meeting/Workshop in December 2017, which was attended by Members and Officers from BCC. There is also a Member Stakeholder Group organised for early February 2018 Corridor Selection: Currently there are three possible wide corridors which the Oxford-Cambridge Expressway may follow: The A421, or East-West Rail alignment, or a southern alignment broadly following the A418 but passing to the north of Aylesbury . The project is due to select a preferred corridor by Summer 2018 and selection of the preferred route within the preferred corridor by Summer 2019. BCC's position is that we prefer the 'Southern Alignment' option as this is more in line with existing local plans and protects the landscape and character in the north of the county. Terminology: - Corridor is a way of describing a broad path, which could be a mile wide - Route is a very detailed road alignment

Report to Cabinet

Title:	Proposed Restoration of a Former Landfill Site – Thorney Park, Iver.
Date:	22 February 2018
Date can be implemented:	09 March 2018
Author:	Cabinet Member for Resources
Contact officer:	Oster Milambo – D/Head of Strategic Assets
Local members affected:	Cllr Luisa Sullivan
Portfolio areas affected:	Resources

For press enquiries concerning this report, please contact the media office on 01296 382444

[Guidance can be found on the intranet at the following link:

<https://intranet.buckscc.gov.uk/how-do-i/member-services/decision-making-and-forward-planning/>

There are confidential appendices to this report, which are exempt by virtue of paragraph 3 of Schedule 12A of the Local Government (Access to Information) (Variation) Order 2006 because it contains information relating to the financial or business affairs of any particular person.

Summary

- The proposal recommends dispersion of inert spoil and restoring the sites to improve landscaping, visual impact with additional planting and ecosystems thereby re-providing a significantly improved public amenity to the residents.
- The site is a former quarry and landfill site that has been massively underutilised for the past 27 years and a maintenance liability to the Council.
- The Council has an on-going licence with the Environment Agency (EA) to periodically monitor gas levels / emissions from contaminants in the ground.
- The proposal entails granting the preferred Contractor an 'agreement for Lease' that allows the Contractor to assemble the environmental, design and planning team at own cost to progress a planning application and residents consultation. If planning is



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granted, the Council and the Contractor are to enter into a Lease agreement that will allow the Contractor to undertake the restoration project as per planning consent.

- Local and Cabinet Members have been consulted in this matter and are not averse to the recommendation.

Recommendation

That Cabinet:

- 1. Approve the Restoration Project as outlined in this report.**
- 2. Approve the preferred Contractor.**
- 3. Authorise the Cabinet Member for Resources to sign off agreed terms for the Option to Lease and the Lease should Planning Permission be granted.**
- 4. Allow the Council to enter into agreements to facilitate completion of the Lease.**

Background

Thorney Park is a former gravel pit and landfill site with the last waste received in 1990. The site measures circa 22 ha, of which about 8 ha is a lake that is subject to a fishing licence yielding a stepped annual income of £6k pa. The park is not well used and generally unkempt. Current public use includes fishing, bird watching and dog walking. It also gives access to electricity pylons but in the main considered underutilised. The Council also bears the Park's on-going maintenance liability.

The County Council finds itself in an extremely challenging financial situation. Buckinghamshire is one of the first two counties, along with Dorset, to lose all central government funding (Revenue Support Grant) from the end of this financial year. At the same time the growth in costs for Children's Services, support for elderly adults and the need to provide new school places is squeezing the funding of all other services.

It was therefore decided some years ago that the Country Parks could no longer be subsidised but would have to break even and cover their running and investment costs. Country Parks are currently doing so but Thorney Park is in a different position. It is a former gravel pit and landfill site plus its relative small size offers little prospect for it to ever attract sufficient revenue to cover its current maintenance costs. The current usage of Thorney Park is very low and sporadic compared to the other parks and the Council lacks the money required to adequately maintain it. Its current usage is also reduced by the high level of background ambient noise.

Options such as the Parish Council taking over the Park have been explored in the past but did not materialise. The Parish Council was not in a position to take over the running of the park years ago due to complications the Park presented with regard to potential liabilities for the original landfill use and leachate problems. Currently therefore the Council is faced with the dilemma of how to best improve the Park and make it accessible to more local residents in view of the resource constraints.

A. Narrative setting out the reasons for the decision

The County Council's Property Asset Management Plan (PAMP) incorporated a number of innovations which are fundamentally changing the way we manage our property assets. This is in response to the extremely challenging financial circumstances in which the Council finds itself, like many other local authorities around the Country.

The core thread of the PAMP is to adopt a commercial approach in the management of the Council's property portfolio. This entails disposing of underperforming and surplus properties whilst 'sweating' the retained portfolio to understand & implement its long

term opportunities – not only in terms of supporting service delivery, but also as a means of deriving long term revenue streams for the Council to support growing budget pressures around the Children’s Services, support for elderly adults and the need to provide new school places.

Buckinghamshire is one of the first two counties, along with Dorset, to lose all central government funding (Revenue Support Grant) from the end of this financial year. The Council is therefore under pressure to manage its property assets and ensure that underutilised assets are no longer subsidised. It is also looking to see how property assets can be better used for the benefit of local residents. Where possible assets should additionally, generate an income to support wider service provision and/or to break even to cover their running costs.

The Thorney Park Site falls into this category of underutilised and subsidised assets. The Council has had limited options in the past to optimise the site due to its historic use. However the Council believes that this proposed restoration project offers a unique opportunity to both enhance the existing landscape and create a self-sustaining public amenity / leisure facility for the residents, whilst at the same time producing enough income during the restoration period for the Council to provide vital services to the county’s residents.

The Restoration Scheme

The proposed Restoration project of the former landfill site is a complex engineering restoration project which offers invaluable benefits to the residents of Iver and the wider area of southern Buckinghamshire. The scheme is predicated on the importation of inert spoil to the site from key infrastructure projects, and then landscaping the site to create a self-sustaining public amenity / leisure facility as determined by residents that is fit for purpose and to be enjoyed by all ages for generations to come. Potentially the site could be developed, in discussion with local residents, into a playing field, a community park with modern facilities, with additional eco-systems and planting etc. subject to planning permission. The restored site could be an important public amenity offering recreational and wildlife study opportunities not just for the benefit of immediate residents but also the wider area of southern Buckinghamshire.

The inert spoil will be moved across the Ivers by rail to the site directly removing the need to move the spoil a short distance from nearby rail sidings onto the site. The attached plan shows the location where the trains will offload directly onto the site where the freight line adjoins the Council’s freehold ownership. The exact volumes of spoil that could be dispersed on site will be determined via the planning process. Before the project can commence, it will be subject to a stringent planning process and EA’s conditions prior to approval with full public consultation. Residents will be fully consulted as part of the planning process.

Once a preferred Contractor is appointed by the Council, they will have approximately one year to undertake community consultation as part of the planning process at their own cost. If planning permission is granted, the Contractor will be granted a Lease for importation of inert spoil and subsequent landscaping of the site. After the project, a significantly enhanced and self-sustaining public amenity space / leisure facility (the site) will revert back to the Council.

B. Other options available and their pros and cons

The Council could choose to sell its freehold interest in the Landfill Site and rid itself of the contamination liabilities in the ground, but doing so would lose the Council control of important public amenity space in this strategic location in view of the Heathrow expansion plans in the near future.

The Council could also choose to do nothing and maintain the status quo. This would not represent best asset management practice and the Council would forfeit the chance to re-provide a significantly improved public amenity/leisure facility to the residents and an income stream for County-wide benefit.

Heathrow Expansion

The Council is aware that Heathrow Airports Limited (HAL) is currently consulting on options to expand the airport including construction of a third runway. It is understood that the runway may partly be in the flood plain of the Colne valley and replacement flood storage would therefore be required to ensure there is no increased risk of flooding. In view of this, HAL has identified the Thorney Park site as a potential site for flood storage. They state that 'this would need land to be lowered or existing watercourses widened to increase flood storage capacity'.

In order to increase flood storage capacity, HAL may need to acquire ownership or alternatively temporary rights to the Thorney Park site from the Council. The flood capacity scheme would form an integral part of the planned Heathrow expansion application to be submitted around 2020. The scheme would most likely require the excavation of this settled former landfill site to a sufficient depth to enable flood capacity to be created with the excavated material removed from site by road or possibly by rail. Doing so would create a potential contamination and pollution risks from disturbing the landfill and it is unclear at this stage if Thorney Park would still be available for public use. The HAL flood storage scheme would need to be in place before works at the main Heathrow site affected the wider areas' flood storage capacity, if approved, by the mid-2020s.

The HAL waste excavation and flood option and the Council's proposed Restoration Scheme to raise the level of the land via inert spoil dispersion are diametric opposites. The flood option on one hand may lead to the loss of the Park when in flood, whilst the restoration scheme on the other hand would lead to re-provision of a significantly enhanced public amenity to be enjoyed by Buckinghamshire residents in Iver and beyond.

The Council's restoration scheme therefore guarantees residents' continued enjoyment of the park and protection from other proposals including the flood option that may render the park inaccessible to the public when in flood. Achieving planning consent for the Council's proposed restoration scheme and its lawful commencement could provide a significant financial obstacle to HAL in taking forward their waste excavation and flood works option. Following local consultation by the selected restoration scheme contractor, the swift resolution of the future landform and restoration of the Thorney Park land, in accordance with Policy 32 of the Minerals and Waste Local Plan, through the Council's scheme would also enable its consideration as part of the wider Colne valley ecology and landscape mitigation works required from HS2 and which Heathrow will also need to bring forward.

Heathrow's consultation does not propose to alter the course of the Colne Brook in Buckinghamshire, which runs through Thorney Park land, although all options proposed by Heathrow look to alter its channel and/or put the Colne Brook in culvert under the runway to the south of the M4 outside of the county.

C. Resource implications

The financial implications relating to this proposed purchase are commercially sensitive and are explained in the attached confidential appendix to this report.

The proposed Restoration project is at zero cost to the Council Tax payer as the appointed Contractor will bear the risk 100%.

The proposal will eliminate the Council's current on-going operational and maintenance liability.

The proposal will generate enough revenue stream to help fund, in part, local mitigation measures during the period of the project and establish a significant financial endowment to contribute towards the future maintenance of the restored sites.

There is a revenue loss implication from the existing fishing license at Thorney Park of £6k pa.

D. Value for Money (VfM) Self Assessment

The proposed Restoration project represents value for money as it turns a surplus and underutilised public space into significantly improved facility to benefit all ages for generations to come which would not be possible otherwise. The proposal will also resolve the Council's maintenance liability and on-going public nuisance on site.

E. Legal implications

HB Public Law, the Council's in-house legal service has been consulted with regard to legal viability of the proposed scheme. Counsel's opinion was secured in this matter via HBPL and there were no 'show stoppers' identified with regards to the details of the proposal.

The Council has a legal obligation in achieve best value in all its property transactions as per the Local Government Act 1972.

F. Property implications

The proposal guarantees the Council's continued control of a much improved public space within an important strategic location likely to be impacted by the Heathrow expansion plans.

G. Other implications/issues

All environmental and potential pollution matters will be managed via a well-resourced Council Project Board and watertight legal agreements – the Option agreement leading to the grant of a Lease on receipt of planning permission. The Project Board will meet regularly to ensure momentum, monitoring and coordination of community consultation and risk management. The team will of course engage closely with the chosen Contractor, community forum and the Colne Valley Park Community Interest Company. Such engagement is important in order to retain visibility of the Contractor's activities and exert required influence over decisions made.

The Project Board will include:

- Senior Council representatives (Waste team, Highways, etc)
- Specialist minerals advisor
- Specialist legal advisor
- Communications coordinator
- Representation from specialist sub-contractors
- Residents representation

H. Feedback from consultation, Local Area Forums and Local Member views

The Local Area Forum (LAF) of Wexham & Iver was consulted with regards to the proposal and they have registered strong concerns on the potential HGV movements resulting from the proposals. The Cabinet Member for Resources has received about 37 email objections to the proposal from Iver residents expressing concerns regarding potential traffic movements. A similar email objection from the Iver Parish Council was also received.

The Cabinet Member for Resources has written back to the Parish Council and the Iver residents in response to their email objections to the proposed restoration project. The Leader of County Council together with the Cabinet Member for Resources has attended a Richings residents meeting to answer, in person, the residents' concerns.

The Council has also consulted with the Colne Valley Park Community Interest Company with regards to the restoration project. The CIC is happy to work with the Council to ensure the proposal is consistent with their 6 core objectives and that the project is used to drive wider improvements to the area, e.g. local walk ways and rivers.

Both Local Members, previous and current, have been fully consulted and briefed on the details of the proposal. The Council's presentation at the Wexham & Iver LAF meeting is part of the communication strategy with local residents. However should the Council decide to go ahead with the proposed scheme, a full planning application will be submitted to the Planning Authority. The application will be subject to a full public consultation and will be considered against national and local planning policy. Residents will again be able to comment on the merits of the planning application and those comments will then be taken into consideration by the Development Control Committee who will independently determine whether planning permission should be granted or not. Development Control Committee meetings are public meetings in which interested parties are able to participate. All concerns raised by Iver residents with regards to HGV movements, pollution and disruption to life will be addressed as an integral part to the wider consultative planning process.

I. Communication issues

The decision will be published on the Council's website for all to see.

J. Progress Monitoring

A review of progress and ongoing site activities / issues will be overseen by the Cabinet Member for Resources via the Landfills Project Board, should planning permission be granted.

K. Review

A review of progress and revenue audit will be overseen by the Cabinet Member for Resources.

Background Papers

Thorney Park – Site Plan

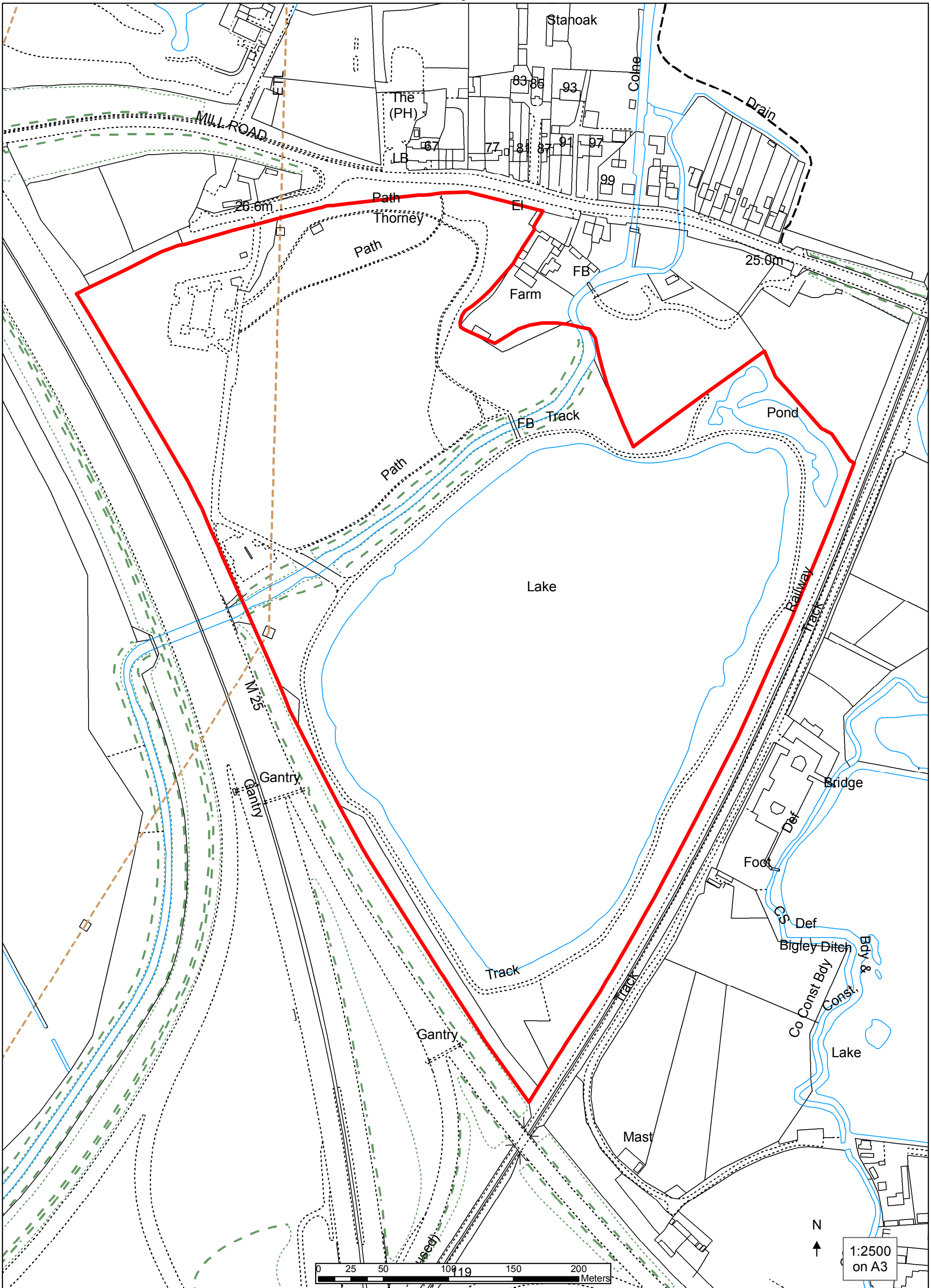
Thorney Park – Spoil Drop off Point

Your questions and views

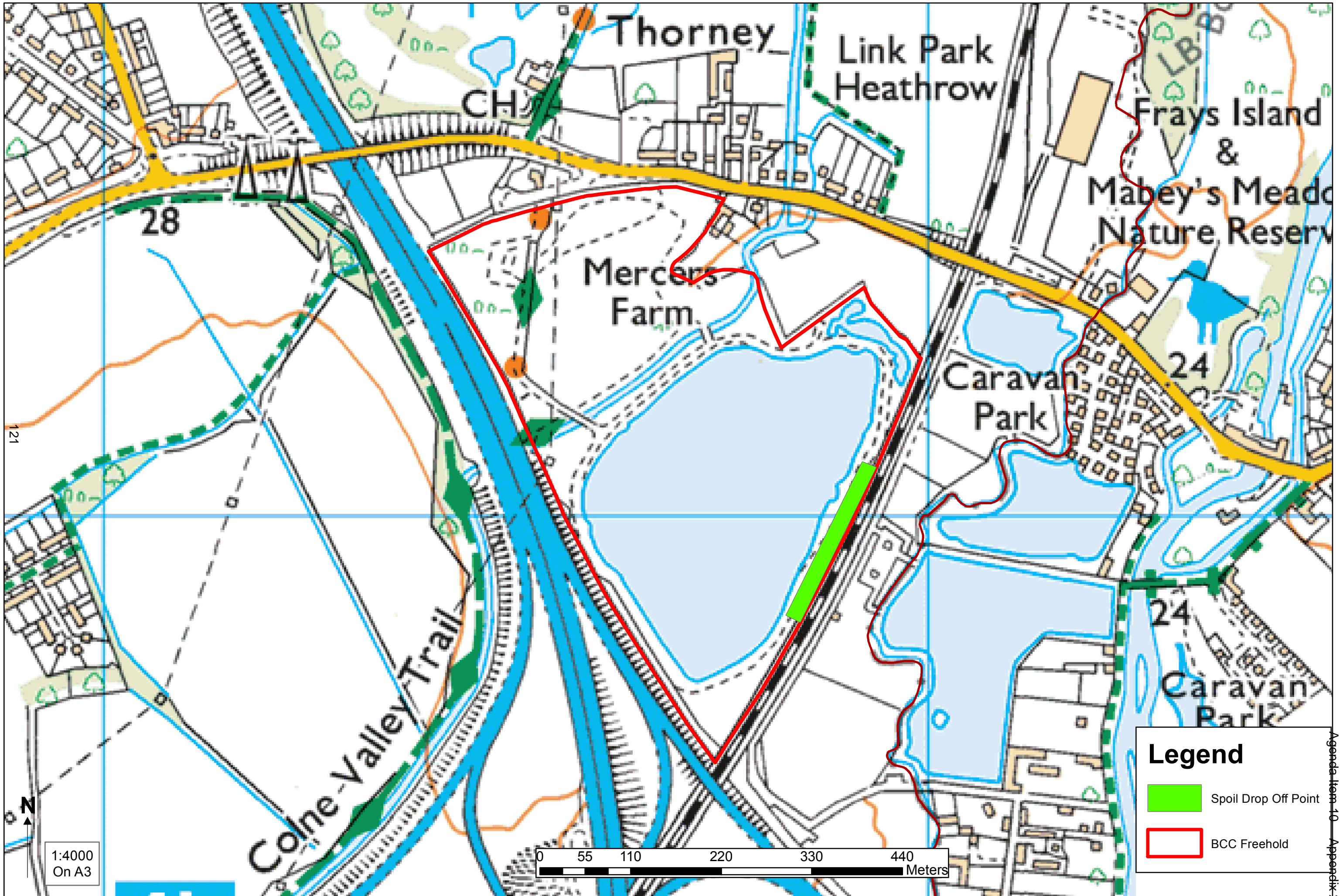
If you have any questions about the matters contained in this paper please get in touch with the Contact Officer whose telephone number is given at the head of the paper.

If you have any views on this paper that you would like the Cabinet Member to consider, or if you wish to object to the proposed decision, please inform the Member Services Team by 5.00pm on Friday 02 March 2018. This can be done by telephone (to 01296 387969), or e-mail to democracy@buckscc.gov.uk

Thorney Park



Thorney Park Access Options



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